

AN ROINN Sláinte, Seirbhísí Sóisialta agus Sábháilteachta Poiblí

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SUMMARY OF HSC EXPENDITURE IN NORTHERN IRELAND

ADDITIONAL INFORMATION – PART 1

DETAILED ANALYSES (APPENDICES 1 TO 3)

1 APRIL 2007 - 31 MARCH 2008

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Introduction

The Summary of HPSS Expenditure in Northern Ireland (NI) is a standalone report. This separate document supports the main report by providing additional more detailed analysis and a Glossary of Terms.

There are a number of different kinds of financial information that have different uses. Figures from these different sources do not match because they are defined differently and have various items included or excluded depending on what is required. This document begins by discussing these issues and trying to clarify the position.

The detailed information is contained in appendices 1-3. A separate Glossary of Terms is available. The contents of the appendices are set out below. If you need further analysis that is not contained here then please contact:

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We would also be happy to receive any comments on the publication and suggestions on changes or developments for future years.

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Comparison of Definition of various types of Financial Information

Financial information held by different organisations or for different purposes can be defined in slightly different ways and it is important to understand this when comparing figures. Boards as commissioners can purchase services from outside Health and Social Care (HSC) Trusts in Northern Ireland (NI) and so the total of Trust expenditure in NI does not include these amounts. On the other hand Trusts can gather income from clients who are able to contribute most of their pension towards the cost of their care in a nursing or residential home. This is included in the cost of Trust services but would not be part of Board commissioning expenditure.

The sorts of issues that are treated differently within the various types of financial information are set out below and then summarised in Table 1. This Report includes information on Board and Trust expenditure on services and also the alternative Trust analysis of staff costs (Salaries & Wages) and other (Operating) expenses. To complete the picture the Strategic Resources Framework (SRF), which is published separately and shows planned expenditure at the start of the financial year for both Boards and Trusts, has also been covered.

Capital Charges

When an organisation has buildings or money or other assets that don't get used up within one year then such items are known as capital. Organisations have to pay for having these capital assets in two ways:

- Depreciation; and
- Cost of Capital.

<u>Depreciation</u> is where an asset loses value over time, as each year it moves closer to the end of its useful life. Equipment for example through wear and tear might be expected to last say five years, and so the item would lose one-fifth of its value over each of the five years. Buildings tend to last longer and would lose value much more slowly perhaps over 25 years. The cost of Depreciation is included in Board and Trust expenditure on services and also in the Trust analysis by expense type but is not included in the SRF. <u>Cost of Capital</u> is a charge introduced by Government in order to provide a level playing field for the private sector, in terms of capital charges, when they were competing for contracts. It is meant to equate to the cost of capital incurred by the private sector. Where money is borrowed from a bank then an organisation would have to repay the amount plus interest. Where shareholders invest money, then they have to be paid dividends. Interest and Dividends paid are together known as the Cost of Capital.

Boards, out of their allocation from the Department, distribute money to cover both types of capital charges (Depreciation and Cost of Capital) to HSC Trusts when they purchase services. The Trusts return the Cost of Capital money to the Department and so there is a neutral impact on Departmental expenditure. The Cost of Capital is only included in Board and Trust expenditure on services but not in the Trust analysis by expense type or the SRF.

Trust Interest Received

Where a Trust has had money in the bank for at least part of the year they are entitled to receive interest. It is deducted from the cost of Trust services but is not included in the Trust analysis by expense type.

Centrally Funded Training

Medical Teaching and Professional Training in Trusts is centrally funded by the DHSSPSNI. The expense is included under Trust staff costs and the income is under Central Funding in SRF and deducted from the Trust expenditure on services.

Non-Public Sector Income from Treating Patients and Clients

There are a number of ways in which Trusts can receive income from treating individuals:

- Client contributions;
- Private Patients; and
- By RTA casualty.

<u>Client Contributions</u> are received where individuals contribute most of their pensions towards the cost of their care in nursing or residential homes. The full cost of services including the clients contributions are recorded in Trusts' expenditure on services. It is identified in the income section of Trust Other (Operating) Expenses. It would also be found within Other Sources of Income in SRF. <u>Private Patients</u> can be treated by Trusts and charged for the service. The income is deducted from the Trust expenditure on services and under the alternative Trust analysis is identified under Income. SRF includes the income within Other Sources.

<u>RTA Casualty</u> treatment costs are recovered in cases where a person is injured in a Road Traffic Accident and treated in hospital, goes on to make a successful claim for personal injury compensation. The costs are recovered from the person who pays the compensation (usually an insurance company) and does not affect the level of compensation given to the injured individual. This sort of income is deducted from the Trust expenditure on services. It is included in the income section of Other Expenses. Unlike client contributions and private patient income, this income is not part of Other Sources in SRF.

Other Income Not Related to Treating Patients and Clients

Trusts obtain this income from supplying services that are not related to the treatment of patients or clients. Examples would include shops or car parking. It is deducted from the cost of Trust services but not considered in the Trust analysis of staff costs and other expenses. It would be found within Other Sources in SRF.

Board Purchase of Non-HPSS Services

Boards purchase most services from HSS Trusts in NI but at times either to get specialist services or extra capacity they have to go to other providers in the NHS in Great Britain, the Republic of Ireland or the independent sector. These funds are within Board expenditure and the SRF but do not apply to NI Trust information.

Non-recurrent Funding

Where the Department of Finance and Personnel allocate money as being available for one year only then this is known as non-recurrent funding. It is not included in the planned expenditure within SRF but is part of Board and Trust actual expenditure.

In-year Money

Bids for additional resources are made during the year and as spending plans are reviewed sometimes money can be reallocated during the year. In-year money cannot be part of the SRF, which is a plan at the start of the year but is included within Board and Trust actual expenditure.

Clinical Negligence

Where something goes wrong and a patient or client is damaged by the treatment or care they have received then individuals can seek compensation. Particularly where a baby is concerned the claim may not be finalised for some years and a lengthy legal process is often involved. Board expenditure includes the cost of pre 1993 cases from before Trusts were established.

The Trust analysis of Other Expenses includes what Trusts pay. The cost can vary a great deal from year-to-year for a single Trust or Board and so the cost is covered by a Departmental fund and is excluded from Trust expenditure on services and also the SRF.

The above information is summarised in Table 1.

Table 1 comparing definitions (i.e. whether items are included or excluded from each type of financial information)

SRF (Planned Expenditure)	Board Expenditure (Actual)	Trust Expenditure on Services (Actual)	Trust Analysis of Staff Costs and Other Expenses (Actual)
Costs Included			
+Board Purchase	+Depreciation	+Depreciation	+Depreciation
of Non-HPSS	+Cost of	+Cost of Capital	+Centrally
Services	Capital	+Non-recurrent	Funded Training
	+Board	Funding	costs
	Purchase of	+In-year Money	+Non-recurrent
	Non-HPSS	+Client	Funding
	Services	Contributions	+In-year Money
	+Non-		
	recurrent		
	Funding		
	+In-year		
	Money		

Income separatel	y identified so that it can	be deducted from costs
Centrally	Trust Inte	erest Private Patients
Funded Training	Received	1
Client Contributions	Centrally Funded 7	Training Client
Private Patients	Private P	
Other Income not related to treating patients or clients	RTA Cas Other Ind not relate treating p or clients	come ed to patients

Items Excluded or Not Relevant						
*Depreciation	*Trust Interest	*Board	*Cost of Capital			
Cost of Capital	Received	Purchase of	*Trust Interest			
*Trust Interest	*Centrally	Non-HPSS	Received			
Received	Funded	Services	*Other Income Not			
*By RTA	Training		Related to			
Casualty	*Client		Treating Patients			
*Non-recurrent	Contributions		and Clients			
Funding	*Private		*Board Purchase			
*In-year Money	Patients		of Non-HPSS			
*Clinical	*By RTA		Services			
Negligence	Casualty		Services			
(Board/Trust)	*Other Income					
	Not Related to					
	Treating					
	Patients and					
	Clients					

Note: Family Practitioner Services costs are excluded in all cases.

The definition of the items above applies to the 2006/07 financial information and to the Strategic Resources Framework for 2007/08. The position can change over time and this should be borne in mind when looking at information for other years.

APPENDIX 1

Analysis of HSC Board Expenditure

Appendix 1 – Analysis of HSC Board Expenditure

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Programme of Care	EHSSB £'000	NHSSB £'000	SHSSB £'000	WHSSB £'000	Total £'000
1 Acute	442,706	271,721	205,510	196,701	1,116,638
2 Maternity & Child Health	43,932	28,474	23,422	19,895	115,724
3 Family & Child Care	76,356	35,777	29,423	37,926	179,481
4 Elderly Care	241,119	131,951	98,488	87,314	558,872
5 Mental Health	82,757	47,782	35,637	32,853	199,030
6 Learning Disability	73,314	40,032	40,138	27,275	180,760
7 Physical & Sensory Disability	36,129	18,461	13,552	15,775	83,918
8 Health Promotion & Disease Prevention	24,433	10,696	8,008	7,946	51,084
9 Primary Health & Adult Community	36,865	19,387	19,099	16,369	91,721
Total Expenditure 2007/08	1,057,612	604,282	473,277	442,055	2,577,226
Total Expenditure 2006/07	1,069,117	600,254	449,480	427,554	2,546,405
% Change	-1%	1%	5%	3%	1%

Table A1.1 - Total Board Expenditure by Programme of Care, 2007/08

Note: figures may not add due to rounding.

The figures in this table include Clinical Negligence

Programme of Care	EHSSB	NHSSB	SHSSB	WHSSB	Total	POC
	£'000	£'000	£'000	£'000	£'000	% Share
1 Acute	440,346	271,583	202,465	194,733	1,109,127	43%
2 Maternity & Child Health	41,572	28,398	23,422	19,895	113,288	4%
3 Family & Child Care	76,356	35,777	29,423	37,926	179,481	7%
4 Elderly Care	241,119	131,951	98,488	87,020	558,578	22%
5 Mental Health	82,757	47,764	35,637	32,853	199,012	8%
6 Learning Disability	73,314	40,032	40,138	27,275	180,760	7%
7 Physical & Sensory Disability	36,129	18,461	13,552	15,775	83,918	3%
8 Health Promotion & Disease Prevention	24,433	10,696	8,008	7,946	51,084	2%
9 Primary Health & Adult Community	36,865	19,387	19,099	16,369	91,721	4%
Total Expenditure 2007/08	1,052,892	604,051	470,232	439,793	2,566,968	100%
HSSB % Share	41%	24%	18%	17%	100%	

Table A1.2 - Analysis of HSSB Expenditure by PoC, (excluding Clinical Negligence),2007/08

Note: figures may not add due to rounding.

BFR (F) Analysis of Family Practitioner Services - Expenditure	EHSSB	NHSSB	SHSSB	WHSSB	Board Totals
	£'000	£'000	£'000	£'000	£'000
General Medical Services					
	24700	10.200	17 (00	15.000	06.010
Global sum	34,789	19,209	17,622	15,293	86,913
MPIG Correction Factor	4,845	3,863	1,970	2,905	13,583
PCO Administered Funds	3,667	1,827	1,796	1,614	8,904
Enhanced Services	10,921	5,444	4,187	3,584	24,136
Quality	17,124	10,444	8,394	7,262	43,224
Premises	5,852	3,594	2,386	2,407	14,239
IM & T	1,435	915	736	654	3,739
Dispensing					-
Out of Hours	-116	4,885	0		4,769
PIS*					-
Total General Medical Services 2007/08	78,517	50,182	37,090	33,719	199,507
Total General Medical Services 2006/07	76,245	50,220	40,534	40,321	207,320
% Change	3%	0%	-8%	-16 %	-4%

Note figures may not add due to roundings

Table A1.3 - Analysis of Expenditure on Family Practitioner Services by HSS Board, 2007/08 (cont/d)

BFR (F) Analysis of Family Practitioner Services - Expenditure	EHSSB	NHSSB	SHSSB	WHSSB	Board Totals
	£'000	£'000	£'000	£'000	£'000
General Dental Services					
Gross Fees	29,299	17,310	11,995	9,362	67,965
Less charges to patients	6,789	4,417	2,658	1,179	15,043
Net	22,510	12,892	9,337	8,183	52,922
Other expenditure	7,338	4,837	2,633	1,708	16,517
Total General Dental Services 2007/08	29,848	17,730	11,970	9,891	69,439
Total General Dental Services 2006/07	27,285	16,535	11,707	10,144	65,671
% Change	9%	7%	2%	-2 %	6%

Note figures may not add due to roundings

Table A1.3 - Analysis of Expen	nditure on Family Practi	tioner Services by HSS	Board, 2007/08 (cont/d)
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BFR (F) Analysis of Family Practitioner Services - Expenditure	EHSSB	NHSSB	SHSSB	WHSSB	Board Totals
	£'000	£'000	£'000	£'000	£'000
Pharmaceutical Services					
In respect of pharmaceutical chemists and					
suppliers of appliances:					
Gross Expenditure	178,102	104,299	75,919	67,662	425,982
Less charges to patients	6,177	4,115	2,607	1,911	14,811
Net	171,924	100,184	73,312	65,750	411,171
Other expenditure	2,247	602	887	184	3,921
In respect of medical practitioners:					
Supply & dispensing of drugs, medicines and appliances:					
Gross Expenditure		926	1,011	1,259	3,196
less charges to patients		28	28	30	86
Net	0	898	983	1,229	3,110
Other expenditure		7	- 13	283	277
Total Pharmaceutical Services 2007/08	174,172	101,691	75,169	67,447	418,479
Total Pharmaceutical Services 2006/07	169,219	97,312	73,464	66,162	406,158
% Change	3%	4%	2%	2%	3%

Note figures may not add due to roundings

Table A1.3 - Analysis of Expenditure on Family Practitioner Services by HSS Board, 2007/08 (cont/d)

BFR (F) Analysis of Family Practitioner Services - Expenditure	EHSSB	NHSSB	SHSSB	WHSSB	Board Totals
	£'000	£'000	£'000	£'000	£'000
General Ophthalmic Services					
Sight testing	2,959				2,959
In respect of opticians	3,053				3,053
Sight testing		1,810	1,355		3,165
Voucher scheme : sight testing		1,867	1,661	2,811	6,339
Supply of glasses and lenses					-
Replacement & repair of frames & replacement of lenses		225		162	387
Less charges payable by applicant					-
	6,012	3,901	3,017	2,973	15,902
Other expenditure	694	64	264	46	1,067
Total General Ophthalmic Services 2007/08	6,705	3,965	3,280	3,019	16,970
Total General Ophthalmic Services 2006/07	6,329	3,896	3,107	2,948	16,280
% Change	6%	2%	6%	2%	4%
Note figures may not add due to roundings					
Total Expenditure on Family Practitioner Services 2007/08	289,243	173,567	127,509	114,076	704,394
Total Expenditure on Family Practitioner Services 2006/07	279,079	167,964	128,812	119,575	695,429
% Change	4%	3%	-1%	-5%	1%

Note figures may not add due to rounding

*PIS includes the following; GP Savings (PIS) Prescribing advisors costs (PIS) Returned to Dept (PIS)

APPENDIX 2

Analysis of Hospital, Community and PSS Expenditure

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Appendix 2 – Analysis of Hospital, Community and PSS Expenditure

Conditions Being Treated	Surgical Specialty	Daycase Expenditure	Daycases 2006/07	% Change from 06/07	Daycase Attendances
		2007/08		to 07/08	2007/08
		£'000	£'000		
General	General Surgery	19,794	19,036	4%	31,869
Genito Urinary System	Urology	5,358	4,701	14%	10,763
Musculo Skeletal System	T & O Surgery	3,715	3,484	7%	3,759
Ear, Nose and Throat	ENT	3,504	3,442	2%	4,806
Eye/Vision	Ophthalmology	8,774	8,515	3%	14,762
Mouth/Jaw	Oral Surgery	1,079	900	20%	1,696
Dental Problems	Dentistry & Orthodontics ⁽¹⁾	782	742	5%	2,500
Brain/Nerves	Neurosurgery	123	36	241%	103
Skin/Burn Repairs	Plastic Surgery	1,747	1,502	16%	1,995
Heart & Circulation Problems	Cardiac Surgery	0	0	-100%	0
Children's Problems	Paediatric Surgery	1,277	1,175	9%	1,292
Chest	Thoracic Surgery	388	304	28%	457
General	Anaesthetics and Pain Management	2,224	1,762	26%	5,396
Female Productive System	Obs & Gyn (Gynaecology)	6,690	5,721	17%	9,299
General	Accident & Emergency	0	0	-100%	0
Total Surgical Specialties		55,456	51,321	8%	88,697

Table A2.1.1 - Total Expenditure for Acute Services, Programme of Care 1 by Daycases - Surgical Specialties 2007/08 v 2006/07

Note figures may not add due to rounding

Note

(1) - Includes Restorative Dentistry, Paediatric Dentistry and Orthodontics

Conditions Being Treated	Surgical Specialty	Outpatient Expenditure	Ou tpatients 2006/07	% Change from 06/07 to	Outpatient Attendances
		2007/08	C1000	07/08	2007/08
	G 19	£'000	£'000	2.07	1.47,022
General	General Surgery	22,145			/
Genito Urinary System	Urology	4,473		20%	23,498
Musculo Skeletal System	T & O Surgery	20,977	18,598	13%	150,300
Ear, Nose and Throat	ENT	13,182	12,731	4%	92,820
Eye/Vision	Ophthalmology	8,335	8,142	2%	106,525
Mouth/Jaw	Oral Surgery	1,733	1,664	4%	19,386
Dental Problems	Dentistry & Orthodontics ⁽¹⁾	1,923	1,896	1%	34,090
Brain/Nerves	Neurosurgery	713	692	3%	4,694
Skin/Burn Repairs	Plastic Surgery	1,024	1,272	-20%	16,396
Heart & Circulation Problems	Cardiac Surgery	576	576	0%	2,340
Children's Problems	Paediatric Surgery	825	868	-5%	5,777
Chest	Thoracic Surgery	488	547	-11%	2,577
General	Anaesthetics and Pain Management	1,930	1,496	29%	11,579
Female Productive System	Obs & Gyn (Gynaecology)	12,156	10,713	13%	94,906
Total Surgical Specialties		90,480	85,741	6%	711,911

Table A2.1.2 - Total Expenditure for Acute Services, Programme of Care 1 by Outpatients - Surgical Specialties 2007/08 v 2006/07

Note figures may not add due to roundings

Note

(1) - Includes Restorative Dentistry, Paediatric Dentistry and Orthodontics

Conditions Being Treated	Medical Specialty	Daycase Expenditure 2007/08 £'000	Day cases 2006/07 £'000	% Change from 06/07 to 07/08	Daycase Attendances 2007/08
General	General Medicine	9,691	8.786	10%	20,386
Digestive System, Metabolism, &		,001	0,700	1070	20,500
Hormone Problems	Gastroenterology and Endocrinology	2,256	1,870	21%	5,643
Blood Disorders	Haematology Total ⁽¹⁾	4,257	5,370	-21%	10,147
Heart & Circulation Problems	Cardiology	5,167	4,698	10%	4,638
Skin Problems	Dermatology	766	1,196	-36%	3,329
Respiration	Thoracic Medicine	566	382	48%	1,175
Infectious & Transmitted Disease	s Infectious Diseases & Genito-Urinary Medicine	13	0	N/A	18
Kidney Problems	Nephrology - Other	320	689	-54%	340
Kidney Failure	Renal Dialysis Costs	9,521	8,659	10%	38,933
Cancers and Tumours	Medical Oncology	2,796	3,050	-8%	10,515
Cancers and Tumours	Medical Oncology - Chemotherapy/Radiotherapy Costs	5,621	4,812	17%	1,506
Brain/Nerves	Neurology and Paediatric Neurology	327	248	32%	570
Tissue	Rheumatology	8,045	6,248	29%	8,580
Children	Paediatrics	547	365	50%	1,075
Cancers and Tumours	Clinical Oncology Total ⁽²⁾	7,450	7,026	6%	8,857
General	Radiology	179	151	19%	158
Blood Disorders	Haematology Chemotherapy Drugs Costs	5,042	2,592	95%	-
General	Other	-	115	-100%	-
General	Other Medical Specialties ⁽³⁾	2,201	2,299	-4%	4,588
Total Medical Specialties		64,767	58,556	11%	120,458

Table A2.1.3 - Total Expenditure for Acute Services, Programme of Care 1 by Daycases - Medical Specialties 2007/08 v 2006/07

Note figures may not add due to rounding

Notes:

(1) - Includes Haematology and Haematology Clinical

(2) - Includes Clinical Oncology and Clinical Oncology-Chemotherapy/radiotherapy costs

(3) - Includes Joint Consultant Clinic, General Practice Other, Dental Medicine Specialties,

Palliative Medicine, Rehabilitation, Chemical Pathology, Clinical Physiology,

Clinical Pharmacology, Audiological Medicine, Clinical Genetics, and Clinical Genetics & Molecular Genetics

Conditions Being Treated	Medical Specialty	Outpatient Expenditure 2007/08	Outpatients 2006/07	% Change from 06/07 to 07/08	Outpatient Attendances 2007/08
		£'000	£'000	0.00	100 710
General Digestive System, Metabolism, &	General Medicine	25,175	23,073	9%	109,718
Hormone Problems	Gastroenterology and Endocrinology	3,256	3,513	-7%	36,644
Blood Disorders	Haematology Total ⁽¹⁾	5,283	5,336	-1%	
Heart & Circulation Problems	Cardiology	8,020	8,207	-2%	49,820
Skin Problems	Dermatology	9,220	7,131	29%	81,265
Respiration	Thoracic Medicine	3,278	2,624	25%	16,087
Infectious & Transmitted Diseases	Infectious Diseases & Genito-Urinary Medicine	6,036	5,868	3%	22,768
Kidney Problems	Nephrology - Other	3,034	3,208	-5%	15,040
Kidney Failure	Renal Dialysis Costs	4,146	2,933	41%	
Cancers and Tumours	Medical Oncology	6,332	6,841	-7%	9,261
Cancers and Tumours	Medical Oncology - Chemotherapy/Radiotherapy Costs	8,243	8,383	-2%	
Brain/Nerves	Neurology and Paediatric Neurology	12,107	10,050	20%	28,911
Tissue	Rheumatology	5,092	5,053	1%	30,886
Children	Paediatrics	9,502	9,485	0%	62,129
Cancers and Tumours	Clinical Oncology Total ⁽²⁾	890	574	55%	35,966
Blood Disorders	Haematology Chemotherapy Drugs Costs	25	1,885	-99%	0
General	Other	5,922	4,279	38%	0
	Other Audiological Services	0	282		0
General	Other Medical Specialties ⁽³⁾	9,494	13,256	-28%	21,889
Total Medical Specialties		125,055	121,980	3%	520,384

Table A2.1.4 - Total Expenditure for Acute Services, Programme of Care 1 by Outpatients - Medical Specialties 2007/08 v 2006/07

Note figures may not add due to rounding

Notes:

(1) - Includes Haematology and Haematology Clinical

(2) - Includes Clinical Oncology and Clinical Oncology-Chemotherapy/radiotherapy costs

(3) - Includes Joint Consultant Clinic, General Practice Other, Dental Medicine Specialties,

Palliative Medicine, Rehabilitation, Radiology, Chemical Pathology, Clinical Physiology, Clinical Pharmacology, Audiological Medicine,

Clinical Genetics, Clinical Genetics & Molecular Genetics, Nurse Clinics and Medical Ophthamology

(4) - Includes Coronary Care Units, Coronary Intensive Care, High Dependency Care Units, Intensive Care Units,

Neonatal Care Services, Nurse Clinics and Paediatric Intensive Care

Table	A2 1 5	- Total Expenditure for	Acute Services 1	Programme of Care 1 by	v Davcare - Medical Si	necialties 2007/08 v	2006/07
I ant	1 14 . 1	- Ioui Expendicule Ioi	I toute bet fices, I		Daycare - meurcaro	$\beta c c a c c \beta a c c \beta a c c \beta a c c \beta a c c c \beta a c c c c$	4000/0/

Conditions Being Treated	Medical Specialty	Daycare Expenditure 2007/08 £'000	Daycare 2006/07 £'000	% Change from 06/07 to 07/08	Daycare Attendances 2006/07
Children	Paediatrics	618	646	-4%	460
General	Rehabilitation	0	253	-100%	N/A
Total Medical Specialties		618	899	-31 %	N/A

Note figures may not add due to rounding

Table A2.1.6 - Total Hosnita	l Expenditure on Programme	e of Care 2, 2007/08 v 2006/07
<u>1 abic A2.1.0 - 10tal 110spita</u>	I Expenditure on I rogramme	UI Cale 2, 2007/00 v 2000/07

Specialty	Inpatients	Outpatients	Daycare	Day Case	Total 2007/08	Total 2006/07	% Change from 06/07 to 07/08
	£'000	£'000	£'000	£'000	£'000	£'000	
501 Obs & Gyn (Obstetrics)	59,042	12,927	0	600	72,569	69,929	4%
510 Obstetrics - Antenatal outpatients	0	1,984	0	0	1,984	2,200	-10%
	59,042	14,912	0	600	74,554	72,129	3%

Special ty	In patients	Outpatients	Daycare	Day Case	Total 2007/08	Total 2006/07	% Change from 06/07 to 07/08
	£'000	£'000	£'000	£'000	£'000	£'000	
430 Geriatric medicine	81,009	4,101	3,162	255	88,527	94,755	-7%
715 Old age psychiatry	28,168	914	239	0	29,321	29,593	-1%
	109,176	5,015	3,401	255	117,848	124,348	-5 %

Table A2.1.7 - Total Hospital Expenditure on Programme of Care 4, 2007/08 v 2006/07

Specialty	Inpatients £'000	Outpatients £'000	Daycare £'000	Day Case £'000	Total 2007/08 £'000	Total 2006/07 £'000	% Change from 06/07 to 07/08
710 Mental illness (Daycase & Outpatients)	-	8,761	0	757	9,519		-3%
710 Mental illness - Acute care	41,666	-	2,563	0	44,229	,	
710 Mental illness - Addictions	2,829	-	268	0	3,097	2,758	12%
710 Mental illness - ITU	6,469	-	0	0	6,469	6,290	3%
710 Mental illness - Other	2,929	-	0	0	2,929	12,710	-77%
710 Mental illness - Rehabilitation / continuing care	14,453	-	1,107	0	15,560	16,132	-4%
710 Mental illness - Secure Units	7,228	-	0	0	7,228	2,222	225%
711 Child & Adolescent Psychiatry	4,483	1,052	71	0	5,606	2,572	118%
712 Forensic Psychiatry	834	84	0	0	918	1,178	-22%
Total	80,892	11,075	4,009	757	96,733	98,694	-2%

Specialty	Inpatients	Outpatients	Daycare	Day Case	Total 2007/08	Total 2006/07	% Change from 06/07 to 07/08
	£'000	£'000	£'000	£'000	£'000	£'000	
700 Learning Disability (Daycare & Outpatients)	0	677	2,610	0	3,287	3,307	-1%
700 Learning Disability - Adults - long stay	31,258	0	0	0	31,258	29,469	6%
700 Learning Disability - Adults - short stay	2,928	0	0	0	2,928	2,927	0%
700 Learning Disability - Children - long stay	1,435	0	0	0	1,435	1,163	23%
700 Learning Disability - Children - short stay	1,236	0	0	0	1,236	1,268	-2%
Total	36,857	677	2,610	0	40,144	38,133	5%

Table A2.1.9 - Total Hospital Expenditure on Programme of Care 6, 2007/08 v 2006/07

Table A2.1.10 - Total Hospital Expenditure on Programme of Care 7, 2007/08 v 2006/07

Specialty	Inpatients	Outpatients	Daycare	Day Case	Total 2007/08	Total 2006/07	% Change from 06/07 to 07/08
	£'000	£'000	£'000	£'000	£'000	£'000	
Wards/facilities for treatment of Physical and Sensory Disability - Adults	11,440		0	0	11,440	4,706	143%
Wards/facilities for treatment of Physical and Sensory Disability - Children			0	0	0	0	N/A
Wards/facilities for treatment of Physical and Sensory Disability	11,440		0	0	11,440	4,706	143%
Wards/facilities for treatment of Physical and Sensory Disability	11,440	0	0	0	11,440	4,706	143%

Specialty	Inpatients	Outpatients	Day Case	Total 2007/08
	£'000	£'000	£'000	£'000
860 General Surgery	1,703	591	1,201	3,495
861 Urology	745	166	517	1,428
863 T&O Surgery	12,936	14	3	12,953
865 ENT	652	872	25	1,549
867 Ophthalmology	1,245	1,537	3,029	5,812
880 Plastic Surgery	51	76	290	417
890 Dermatology	1	396	0	397
900 Neurology	8	740	0	749
910 Gynaecology (Excluding IVF and Other Fertility Treatments)	256	520	189	966
920 Other Alternative Offer Scheme Specialties	5,215	1,261	482	6,959
Total	22,813	6,174	5,737	34,724

Table A2.1.11 - Total Hospital Expenditure on Alternative Offer Scheme, 2007/08

Table A2.2 - Analy	vsis of Trust	Community Ex	penditure by K	Kev Service Area	a 2007/08

Key Service Area	PoC 2	PoC 3	PoC 4	PoC 5	PoC 6	PoC 7	PoC 8		NI Total Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
AHPS Expenditure									
Art, Music and drama therapists	0	0	0	0	0	0	0	0	0
Audiology	129	0	19	1	1	139	19	630	938
Dietetics	236	0	1,304	13	47	25	216	1,105	2,945
Occupational Therapy	1,827	0	9,593	2,620	1,755	3,935	17	474	20,221
Orthoptics	651	0	42	0	8	1	5	92	799
Physiotherapy	1,282	7	3,805	54	1,532	1,132	88	6,144	14,043
Podiatry	228	8	6,492	55	167	307	88	1,976	9,322
Speech and language therapy	8,171	0	842	6	2,972	1,396	85	323	13,795
Total AHPS Expenditure	12,524	15	22,096	2,748	6,482	6,935	518	10,745	62,063
Community addictions teams	0	0	0	4,948	0	0	0	0	4,948
Community medical / dental expenditure									
Clinical medical officers	1,348	203	175	2,131	1,056	352	4,695	620	10,580
Clinical Psychiatry	0	173	0	168	191	0	0	0	
Clinical Psychology	131	1,035	152	3,861	2,298	405	10	66	7,959
Community dental	3,764	0	569	133	566	142	4,560	314	10,048
Ophthalmics	97	0	0	0	0	0	0	211	309
Paediatrics	3,635	29	0	0	17	29	75	0	3,785
Total Community medical/dental expenditure	8,976	1,441	896	6,293	4,128	928	9,340	1,212	33,213

Table A2.2 - Analysis of Trust Community Expenditure by Key Service Area 2007/08 (C	ONE (1)

Key Service Area	PoC 2 £'000	PoC 3 £'000	PoC 4 £'000	PoC 5 £'000	PoC 6 £'000	PoC 7 £'000	PoC 8 £'000	PoC 9 £'000	NI Total £'000
	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000
Consultant led Outreach teams	0	0	0	10,638	0	0	0	0	10,638
Grants, Goods and Services									
Adaptations to homes	3	6	1,532	35	214	1,492	0	5	3,287
Aids/community care appliances	220	124	8,153	348	1,115	5,768	236	495	16,458
Community development teams	829	376	283	413	1,044	1,256	5,715	1,091	11,007
Miscellaneous goods and services	514	0	442	182	246	18	3,495	576	5,473
Out of Hours	0	0	0	0	0	0	0	12,062	12,062
Payments to non HPSS bodies	0	1,961	117	3,253	466	924	16	602	7,340
Total Community Grants, Goods and Services	1,565	2,467	10,528	4,230	3,086	9,457	9,462	14,830	55,625
GP direct access services									
Diagnostic services - Imaging	0	0	0	0	0	0	0	6,379	6,379
Diagnostic services - Labs	0	0	0	0	0	0	0	23,714	23,714
Diagnostic services - Other	0	0	0	0	0	0	0	4,712	4,712
Treatment services	0	0	0	0	0	0	0	5,930	5,930
Total GP direct access services	0	0	0	0	0	0	0	40,736	40,736
Home dialysis	0	0	0	0	0	0	0	1,986	1,986
Incontinence products	89	14	1,459	21	75	154	118	726	2,657
Intensive care Treatment teams	0	0	0	2,042	0	0	0	0	2,042
Non consultant hospital facilities	0	0	0	597	0	0	0	880	1,477

Table A2.2 - Analy	sis of Trust Community	Expenditure by F	Key Service Area	2007/08 (Cont'd)

Key Service Area	PoC 2 £'000	PoC 3 £'000	PoC 4 £'000	PoC 5 £'000	PoC 6 £'000	PoC 7 £'000	PoC 8 £'000	PoC 9 £'000	NI Total £'000
	~ 000	~ 000	~ 000	~ 000	~ 000	≈ 000	~ 000	~ 000	~ 000
Nursing costs									
Community Midwives	10,298	0	0	0	0	0	275	0	1
Community Psychiatric Nursing	0	0	2,518	14,714	0	0	0	0	1
District Nursing	213	3	34,135	43	173	1,244	1,366	8,056	4
Family Planning Services	0	0	0	0	0	0	3,199	0	
Health Visiting	11,606	1,078	77	147	32	37	9,844	1,663	2
Learning Disability Nurses	0	0	0	0	4,061	0	0	6	
Macmillan Nurses	0	0	272	0	0	14	0	208	
Other Specialist nursing	2,017	439	5,610	212	117	719	742	3,757	1
School Nurses	0	0	0	0	0	0	5,176	0	
Treatment Room Nurses	0	0	0	0	0	0	18	11,197	1
Total Nursing Costs	24,135	1,520	42,611	15,116	4,384	2,013	20,619	24,887	13
Screening Services									
Breast Screening - Imaging	0	0	0	0	0	0	2,483	0	
Breast Screening - Labs	0	0	0	0	0	0	0	0	
Breast Screening - Other	0	0	0	0	0	0	599	0	
Cytology - Imaging	0	0	0	0	0	0	0	0	
Cytology - Labs	0	0	0	0	0	0	1,794	0	
Cytology - Other	0	0	0	0	0	0	0	0	
Other Screening - Imaging	0	0	0	0	0	0	0	0	
Other Screening - Labs	0	0	0	0	0	0	146	0	
Other Screening - Other	0	0	0	0	0	0	1,475	0	
Total Screening services	0	0	0	0	0	0	6,495	0	
Step up / step down facilities(Additional Costs									
not already included in Staff Groupings)	0	0	7,609	197	0	45	0	0	
v 1 0'/									
Technology Dependent Children (Additional									
Costs not already included in Staff Groupings)	0	0	0	0	0	2,685	0	0	
v 1 8 /						,			

Note figures may not add due to rounding

Table A2.2.1 - Analysis of Trust Community Activity by Key Service Area 2007/08

Key Service Area	Contacts and Day Attendances
AHPS	
Occupational Therapy	240,385
Physiotherapy	398,345
Podiatry	336,865
Speech and language therapy	203,943
Total AHPS Expenditure	1,179,538
Community addictions teams (Day Attendances)	0
Community Medical /Dental	
Clinical Psychology	40,266
Community dental	171,782
Total Community medical/dental	212,048
Key Service Area	
Nursing	
Community Midwives	362,275
Community Psychiatric Nursing	181,641
District Nursing	1,152,474
Family Planning Services	56,612
Health Visiting	555,178
Learning Disability Nurses	41,794
Macmillan Nurses	5,692
Other Specialist nursing	170,783
Total Nursing Costs	2,526,449
Total NI Community Activity	3,918,035

Table A2.3 Analysis of Trust PSS Expenditure by Key Service Areas, 2007/08

Key Service Area	PoC 3 £'000	PoC 4 £'000	PoC 5 £'000	PoC 6 £'000	PoC 7 £'000	PoC 9 £'000	Total £'000
Assessment Centres							
Independent	883	0	0	0	0	0	883
Statutory	2,750	0	0	0	0	0	2,750
Total Assessment Centres	3,633	0	0	0	0	0	3,633
Daycare Facilities (Excluding Elderly)							
Independent	0	N/A	3,199	2,799	598	330	6,926
Statutory	0	N/A	5,490	37,307	7,326	0	50,123
Total Daycare Facilities (Excluding Elderly)	0	N/A	8,689	40,106	7,923	330	57,049
Daycare facilities - Elderly Mentally Infirm							
Independent	N/A	57	N/A	N/A	N/A	N/A	57
Statutory	N/A	595	N/A	N/A	N/A	N/A	595
Total Daycare Facilities - Elderly Mentally Infirm	N/A	652	N/A	N/A	N/A	N/A	652
Daycare facilities - Elderly Other							
Independent	N/A	2,169	N/A	N/A	N/A	N/A	2,169
Statutory	N/A	11,535	N/A	N/A	N/A	N/A	11,535
Total Daycare Facilities - Elderly Other	N/A	13,704	N/A	N/A	N/A	N/A	13,704

Table A2.3 Analysis of Trust PSS Expenditure by Key Service Areas, 2007/08 (Cont'd)

Key Service Area	PoC 3	PoC 4	PoC 5	PoC 6	PoC 7	PoC 9	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Daycare for Children	101		27/4	N.7.4	27/1		1.01
Independent	121	N/A	N/A	N/A	N/A	N/A	121
Statutory	5,134	N/A	N/A	N/A	N/A	N/A	5,134
Total Daycare for Children	5,255	N/A	N/A	N/A	N/A	N/A	5,255
Grants, Goods and Services							
Grant Aid	10,065	4,069	7,404	6,445	2,573	1,074	31,630
Miscellaneous Goods & Services	3,193	37	122	1,566	413	0	5,331
Payments to foster carers	27,509	0	0	0	0	0	27,509
Surestart programme	6,873	0	0	0	0	0	6,873
Total PSS Grants, Goods and Services	47,641	4,106	7,526	8,011	2,985	1,074	71,344
Domiciliary Care							
Direct Payments - Independent	0	2,363	224	953	1,585	0	5,125
Independent	338	45,441	980	8,940	11,704	0	67,403
Statutory	934	81,299	2,062	4,020	9,837	17	98,170
Total Domiciliary Care	1,272	129,104	3,266	13,913	23,126	17	170,698
Family day centres							
Independent	0	N/A	N/A	N/A	N/A	N/A	0
Statutory	2,015	N/A	N/A	N/A	N/A	N/A	2,015
Total Family day centres	2,015	N/A	N/A	N/A	N/A	N/A	2,015

Table A2.3 Analysis of Trust PSS Expenditure by Key Service Areas, 2007/08 (Cont'd)

Key Service Area	PoC 3 £'000	PoC 4 £'000	PoC 5 £'000	PoC 6 £'000	PoC 7 £'000	PoC 9 £'000	Total £'000
Y 1 11		126	0	0	0	0	107
Lunch eon clubs	0	126	0	0	0	0	127
Meals delivered to dients' homes	0	4,389	96	66	217	18	4,786
Nursing Homes (Excluding Elderly)							
Independent	0	N/A	7,812	23,135	10,040	516	41,503
Independent - Free Nursing Care	0	N/A	200	64	137	0	401
Statutory	0	N/A	0	0	0	0	0
Total Nursing Homes (Excluding Elderly)	0	N/A	8,012	23,199	10,177	516	41,904
Nursing Homes - Elderly Mentally Infirm							
Independent	N/A	51,894	N/A	N/A	N/A	N/A	51,894
Independent - Free Nursing Care	N/A	1,501	N/A	N/A	N/A	N/A	1,501
Statutory	N/A	0	N/A	N/A	N/A	N/A	0
Total Nursing Homes - EMI	N/A	53,395	N/A	N/A	N/A	N/A	53,395
Nursing Homes - Elderly Other							
Independent	N/A	120,466	N/A	N/A	N/A	N/A	120,466
Independent - Free Nursing Care	N/A	7,237	N/A	N/A	N/A	N/A	7,237
Statutory	N/A	0	N/A	N/A	N/A	N/A	0
Total Nursing Homes - Elderly Other	N/A	127,703	N/A	N/A	N/A	N/A	127,703

Key Service Area	PoC 3 £'000	PoC 4 £'000	PoC 5 £'000	PoC 6 £'000	PoC 7 £'000	PoC 9 £'000	Total £'000
	~ 000	a 000	~ 000	a 000	≈ 000	a 000	a 000
Payments under legislation							
Adoption allowances	428	N/A	N/A	N/A	N/A	N/A	428
Article 15	125	N/A	N/A	N/A	N/A	N/A	125
Article 18	5,288	N/A	N/A	N/A	N/A	N/A	5,288
Article 27	2,776	N/A	N/A	N/A	N/A	N/A	2,776
Article 30	106	N/A	N/A	N/A	N/A	N/A	106
Articles 35/36	1,836	N/A	N/A	N/A	N/A	N/A	1,836
Other payments under legislation	1,431	N/A	N/A	N/A	N/A	N/A	1,431
Schedule 1	0	N/A	N/A	N/A	N/A	N/A	0
Total Payments under legislation	11,991	N/A	N/A	N/A	N/A	N/A	11,991
Residential Homes (Excluding Elderly & Learning Disability)							
Independent	1,874	N/A	7,118	N/A	2,209	92	11,294
Statutory	27,938	N/A	4,801	N/A	1,284	0	34,023
Total Residential Homes (Excluding Elderly & Learning Disability)	29,812	N⁄A	11,920	N/A	3,493	92	45,317
Residential Homes - Learning Disability (Adult)							
Independent	N/A	N/A	N/A	23,594	N/A	N/A	23,594
Statutory	N/A	N/A	N/A	9,790	N/A	N/A	9,790
Total Residential Homes - Learning Disability (Adult)	N/A	N/A	N/A	33,384	N/A	N/A	33,384
Residential Homes - Learning Disability (Children)				1 47 4	27/4		1 474
Independent Statutory	N/A N/A	N/A N/A	N/A N/A	1,474 2,727	N/A N/A	N/A N/A	1,474
Total Residential Homes - Learning Disability (Children)	NA	NA	N/A	4,201	N/A	N/A	4,201

Table A2.3 Analysis of Trust PSS Expenditure by Key Service Areas, 2007/08 (Cont'd)

Table A2.3 Analysis of Trust PSS Expenditure by Key Service Areas, 2007/08 (Cont'd)

Key Service Area	PoC 3 £'000	PoC 4 £'000	PoC 5 £'000	PoC 6 £'000	PoC 7 £'000	PoC 9 £'000	Total £'000
Residential Homes - Elderly Mentally Infirm							
Independent	N/A	9,924	N/A	N/A	N/A	N/A	9,924
Statutory	N/A	11,194	N/A	N/A	N/A	N/A	11,194
Total Residential Homes - Elderly Mentally Infirm	N/A	21,118	N/A	N/A	N/A	N/A	21,118
Residential Homes - Elderly Other							
Independent	N/A	31,530	N/A	N/A	N/A	N/A	31,530
Statutory	N/A	31,682	N/A	N/A	N/A	N∕A	31,682
Total Residential Homes - Elderly Other	NA	63,212	N/A	N/A	N/A	N/A	63,212
Social Work (Excluding Family & Childcare)	N/A	21,787	8,632	10,689	10,958	9	52,075
Social Work (Family and Child Care)							
Aftercare	4,969	N/A	N/A	N/A	N/A	N/A	4,969
Early Years	4,779	N/A	N/A	N/A	N/A	N/A	4,779
Family Placements	10,338	N/A	N/A	N/A	N/A	N/A	10,338
Famil y Support	39,406	N/A	N/A	N/A	N/A	N∕A	39,406
Total Social Work (Family and Childcare)	59,493	N/A	N/A	N/A	N/A	N/A	59,493
Supported and other accommodation							
Independent	0	168	2,109	3,586	324	0	6,187
Statutory	0	2,428	3,160	4,747	0	0	10,335
Total Supported and other accommodation	0	2,596	5,269	8,333	324	0	16,522
Total NI PSS Expenditure	161,111	441,892	53,410	141,902	59,203	2,057	859,574

Note figures may not add due to rounding

Table A2.3.1 Analysis of Trust PSS Activity by Key Service Areas, 2	
Key Service Area	Activity
Daycare Facilities (Excluding Elderly)	
Independent	222,194
Statutory	861,371
Total Daycare Facilities (Excluding Elderly)	1,083,565
Daycare facilities - Elderly Mentally Infirm	
Independent	2,145
Statutory	11,125
Total Daycare Facilities - Elderly Mentally Infirm	13,270
Daycare facilities - Elderly Other	
Independent	86,669
Statutory	200,001
Total Daycare Facilities - Elderly Other	286,670
Daycare for Children	
Independent	0
Statutory	21,536
Total Daycare for Children	21,536
Domiciliary Care	
Direct Payments - Independent	288,537
Independent	5,586,500
Statutory	7,402,236
Total Domiciliary Care	13,277,273
Meals delivered to clients' homes	1,627,969
Nursing Homes (Excluding Elderly)	
Independent	65,504
Independent - Free Nursing Care	0
Statutory Total Nursing Homes (Excluding Elderly)	65,504
Nursing Homes - Elderly Mentally Infirm	
Independent	101,414
Independent - Free Nursing Care	01,414
Statutory	0
Total Nursing Homes - EMI	101,414
Nursing Homes - Elderly Other	
Independent	243,547
Independent - Free Nursing Care	
Statutory	0
Total Nursing Homes - Elderly Other	243,547

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Key Service Area	Activity
Residential Homes (Excluding Elderly & Learning Disability)	
Independent	21,74
Statutory	17,59
Fotal Residential Homes (Excluding Elderly & Learning	· · · · · · · · · · · · · · · · · · ·
Disability)	39,33
Residential Homes - Learning Disability (Adult)	
Independent	40,49
Statutory	9.75
Total Residential Homes - Learning Disability (Adult)	50,24
Residential Homes - Learning Disability (Children)	
Independent	58
Statutory	1.09
Total Residential Homes - Learning Disability (Children)	1,63
Residential Homes - Elderly Mentally Infirm	
Independent	24,40
Statutory	18,05
Total Residential Homes - Elderly Mentally Infirm	42,40
Residential Homes - Elderly Other	
Independent	76,57
Statutory	50,66
Total Residential Homes - Elderly Other	127,23
Social Work (Excluding Family & Childcare)	65,68
Social Work (Family and Child Care)	
Aftercare	1,35
Early Years	41,95
Family Placements	3,01
Family Support	18,40
Total Social Work (Family and Childcare)	64,72
Total NI PSS Activity	17,112,11

Daycare Facilties/Daycare for Children - Day Attendances Domiciliary Care - Hours worked

Nursing/Residential Homes - Occupied Resident Weeks Social Work (Excluding Family & Childcare - Early years) - Average Active Caseload Social Work - Family and Child Care - Early years - Number of places

APPENDIX 3 Analysis of Trust and Board, Staff Costs (Salaries & Wages) and Other (Operating) Expenses

Appendix 3 – Analysis of Staff Costs (Salaries and Wages) and

Other (Operating) Expenses

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Table A3.1 - Analysis of Trust Salaries and Wages 2007/08

Staffing Grades	2007/08
	£'000
Chairman's and Non-Executive Members' Remuneration	138
Executive Board Members	2.42
Chief Executive	342
Other Members	1,429
Senior Managers	16,901
Other General Managers	19 (73
Total Executive Board Members	18,672
Medical	
Consultants	132
Senior Hospital Medical Officers, Medical Assistants	0
Associate Specialists	0
Staff Grade Practitioners	0
Senior Registrars	0
Registrars	0
Senior House Officers	0
House Officers	0
Hospital Practitioners	0
Clinical Assistants and Sessions in BTS	0
Staff Fund Payments	0
Senior Clinical Medical Officers	0
Clinical Medical Officers	0
Directors of Public Health Medicine	0
Trainees in Public Health Medicine	0
Sessional CHS Appointments	0
Clinical Representatives on Management Teams	0
Consultants in Communicable Disease Control	0
Total Medical	132
Dental	
Hospital Consultants	
Senior Hospital Dental Officer's, Assistant Dental Surgeons	
Associate Specialists	
Staff Grade Practitioners	
Senior Registrars	
Registrars	
Senior Dental House Officers	
Dental House Officers	
Dental Practitioners	
District Dental Officers	
Community Health Senior Dental Officers and Dental Officers	
Trainees in Community Dentistry	
Director and Assistant Director of Dental Health	
Total Dental	0

Staffing Grades	2007/08
	£'000
Nurses and Midwives	
Senior Nursing Staff	0
Senior Nurses 1 to 5 (including Senior Tutors)	1,429
Senior Nurses 6 plus Grades H and I	13,133
Grades F and G	26,752
Grades D and E	13,888
Grade C	1,216
Grade B	10,618
Grade A	24,048
Student / Pupil Nurses	1,191
Total Nurses and Midwives	92,274
AHPS	
Allied Health Professionals (excluding speech therapy)	43,238
Professional and Scientific Staff	
Speech and Language Therapists	7,383
Biochemists	227
Physicists	0
Clinical Ps ychologists	6,945
Other Scientists	3,574
Chaplains	391
Others	50
Total Professional and Scientific Staff	18,570
Professional and Technical - PTB	
Medical Laboratory Scientific Officers	21,201
Restorative Maxillo Technicians	0
Facial / Orthodontic Technicians	999
Pharmacy Technicians	3,853
Dental Hygienist, Dental Surgery	1,158
Assistants, Dental Therapists	1,290
All other Technicians	15,891
Board work Staff	3,032
Trust work Staff	2,479
Others	127
Total Professional and Technical - PTB	50,029
Opticians	0
Pharmacists	9,793

Staffing Grades	2007/08
	£'000
Adminstration and Clerical	
Ambulance Officers and Control Assistants on (A & C scales)	25
Other Administrative and Clerical Staff	111,747
HPSS Staff on protected Board Salary scale (ex 1973 Local Authority Staff)	0
Total Administration and Clerical	111,772
Ancillary Staff	
Ancillary Staff negotiated by Whitley	25,538
Ancillary Staff not negotiated by Whitley	25,550
Upholsterers	13
Orthopaedic Appliance Grades	1.
Total Ancillary Staff	35 551
	25,551
Maintenance Staff	
Building Trade Operatives	1,746
Maintenance Technicians	1,502
Maintenance Craftsmen	1,967
Maintenance Assistants	199
Planner Estimators	332
Total Maintenance Staff	5,745
Ambulance Staff	
Ambulance Officers and Control Assistants not on (A & C scales)	3,795
Other Grades	2,086
Total Ambulance Staff	
	5,881
Senior Social Services Staff	
Directors and Assistant Directors of Social Services	(
Principal Social Worker	873
Assistant Principal Social Worker	4,214
Total Senior Social Services Staff	5,087
Fieldwork Staff	
Senior Social Worker	8,036
Social Worker	18,844
Social Worker Trainee	2,382
Social Work Assistant	5,018
Technical Officer for the Blind	122
Home Teacher for the Blind	122
Mobility Officer for the Blind	(
Rehabilitation Worker for the Blind	402
Total Fieldwork Staff	34,80 4

Staffing Grades	2007/08
	£'000
Other Social Services Fieldwork Staff	
Wardens	457
Home Helps	27,993
Total Other Social Services Fieldwork Staff	28,451
Residential Care Staff	0.100
Residential Worker Grade 1-11	9,190
Team Leader - Children's Home	726
Residential Social Worker - Children's Home	5,279
Residential Social Worker - Care Assistant	10,205
Total Residential Care Staff	25,401
Day Care Staff including ITUs and ATCs	
Manager	3,349
Deputy Manager	1,820
Senior Day Care Worker	1,356
Day Care Worker Level 1	1,006
Day Care Worker Level 2	3,134
Care Assistant	9,028
Family Centre Organiser	66
Deputy Family Centre Organiser	39
Family Care Worker	369
Pre-school Playgroup	0
Leader / Supervisor	271
Pre-school Playgroup Deputy	0
Pre-school Playgroup Assistant	457
Total Day Care Staff	20,895
Day Nursery Staff	
Nursery Nurse	0
Nursery Assistant	0
Total Day Nursery Staff	0

Staffing Grades	2007/08
	£'000
Non-HPSS Staff (Agency etc)	
Medical	3,672
Dental	0
Nursing	17,149
AHPS	1,774
Professional and Scientific	0
Professional and Technical - PTB	3
Opticians	0
Pharmacists	15
Admin & Clerical - Typing and Secretarial	0
Admin & Clerical - Other	7,307
Ancillary Staff	2,651
Maintenance Staff	50
Ambulance Staff	0
All Other	4,152
Total Non-HPSS Staff	36,773
Agenda for Change Creditor	38,982
Total N.I. Expenditure	572,189

Note: figures may not add due to rounding

TFR (S) Salaries and Wages	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Board Members									
Executive Board Members									
Non Executive Board Members									
Total Board Members	0	0	0	0	0	0	0	0	0
Non Agenda for Change Medical - Hospital									
Clinical Professional Manager	146	0					[
Consultant	152,014	7,467							
Associate Specialist	5,989								
Staff Grade Practitioner	14,557	1,931							
Senior Registrar	25,904	0							
Registrar	5,150								
Specialist Registrar	19,566	279							
Senior House Officer	36,648	1,461							
Pre Registration House Officer	10,053	37							
Hospital Pracitioner (Sessions)	5,328	254							
Other - Medical - Hospital	299	15							
Total Medical - Hospital	275,655	11,597	0	0	0	0	0	0	0

<u>TFR (S) Salaries and Wages</u>	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Medical - Community									
Clinical Professional Manager	123	0							
Consultant	1,664	48							
Associate Specialist	331	0							
Staff Grade Practitioner	573	77							
Senior Registrar									
Registrar									
Specialist Registrar	172	0							
Senior House Officer	50	0							
Pre Registration House Officer									
Hospital Pracitioner (Sessions)	1,562	0							
Other - Medical - Community	1,954	37							
Total Medical - Community	6,429	162	-	-	-	-	-	-	-
Total Medical Hospital & Community	282,084	11,758	-	-	-	-	-	-	-

<u>TFR (S) Salaries and Wages</u>	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Dental - Hospital									
Clinical Professional Manager									
Consultant	1,614								
Associate Specialist	31								
Staff Grade Practitioner	16								
Senior Registrar	205								
Registrar									
Specialist Registrar									
Senior House Officer	748								
Pre Registration House Officer	806								
Hospital Pracitioner (Sessions)	62								
Other - Dental - Hospital									
Total Dental - Hospital	3,483	-	-	-	-	-	-	-	-
Dental - Community									
Clinical Professional Manager									
Clinical Dir of CDS/ Salaried PDS/ Area Dir D.S.	350								
Assnt Clinical Dir of CDS/Salaried PDS									
Senior Dental Off/Senior Salaried PDS Dentist	1,393								
Community Dental Off/Salaried PDS Dentist	1,575								
Dental - Community	3,318	-	-	-	-	-	-	-	-
Total Dental Hospital & Community	6,802	-	-	-	-	-	-	-	-

TFR (S) Salaries and Wages	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Nursing									
Clinical Professional Managers			0	0	0	0	30	210	71
Hospital - Children's			0	226	195	0	3,241	620	66
Hospital - Learning Disability			0	800	142	0	952	81	229
Hospital - Mental Health			0	1,812	1,873		19,080	4,174	3,023
Hospital - General			0	22,767	5,637	199	188,298	28,263	25,088
Hospital - Midwives			0	0	0	0	1,846	17,523	2,404
Community - Children's			0	1	409	3	506	454	74
Community - Learning Disability			0	1	0	0	3,240	2,931	736
Community - Mental Health			0	2,342	1,085	0	11,412	5,753	1,818
Community - District Nurses			0	10	0	0	8,201	411	257
Community - General (exc. District Nurses)			0	1,912	8,262	0	9,152	12,584	2,466
Community - Midwives			0	0	0	0	62	5,361	733
Health Visitng			0	32	755	0	1,864	12,871	959
Practice Nurses			0	0	0	0	443	97	28
School Nurses			0	0	0	0	1,130	943	205
Treatment Room Nurses			0	78	541	0	4,188	1,560	42
Dental Nurses			0	2	13	202	73	10	0
Family Planning Nurses			0	0	0	0	58	77	0
Total Nursing	0	0	0	29,983	18,912	403	253,777	93,923	38,199

<u>TFR (S) Salaries and Wages</u>	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
AHPS									
Dental Technician			0	0	0	146	33	0	0
Dietetics			0	0	25	0	935	1,326	217
Occupational Therapy			0	43	1,538	70	4,487	8,333	1,608
Physiotherapy			0	538	653	0	2,315	733	2,508
Speech & Language Therapy			0	1,458	1,388	947	445	460	569
Podiatry			0	0	12	0	747	1,299	74
Orthoptists/ Optomestrists			0	0	0	8	34	402	0
Clinical Psychology			0	0	0	180	16	2	153
ECG			0	0	27	34	70	115	24
EEG			0	0	0	0	-1	6	6
Audiology			0	120	0	0	44	0	0
Medical Photography			0						
Medical Physics			0	0	0	0	0	0	0
Medical Tech/Estates			0	0	36	5	62	128	75
Diagnostic Imaging			0	0	247	17	4,928	3,375	2,723
Central Sterile Services Department/Theatre Sterile			0	143	104	0	0	32	0
Services Unit									
Radiotherapy			0	0	3	19	1,110	4,052	2,124
Laboratory			0	922	14	23	20	-2	2,277
Other Allied Health Professionals			0	0	26	38	23	21	218
Total AHPS	0	0	0	3,225	4,073	1,487	15,267	20,281	12,576

<u>TFR (S) Salaries and Wages</u>	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Admin									
Finance			0	623	2,936	3,094	2,599	1,203	2,513
Human Resources			0	1,089	1,126	1,052	701	893	512
Information Technology			0	369	252	459	891	477	327
Estates			0	94	97	203	108	64	94
Other Corporate Services e.g. Public Relations, Planning/Contracting/Information/HQ Admin			0	12,864	4,740	2,516	1,754	1,277	1,067
Supporting Direct Patient & Client Services eg; Medical Records and Secretaries to Clinicians			1	10,813	14,241	4,243	1,538	757	285
Total Admin	0	0	1	25,851	23,391	11,567	7,592	4,672	4,798
Ancillary & General									
Social Services - Ancillary & General									
Central Sterile Services Department/Theatre Sterile Services Unit - Ancillary & General			0	1,610	162	0	0	0	0
Catering			10,663	2,946	1,126	81	0	0	0
Laundry			2,578	0	0	0	0	0	0
Bedding & Linen			324	27	42	0	0	0	0
Cleaners			31,046	3,843	599	4	0	0	0
Portering			5,542	1,412	86	-	0	0	0
Telephonists			33	2,087	102	0	0	0	0
Drivers			55	3,617	159	0	0	0	0
General Services			242	1,492	77	0	0	0	0
Total Ancillary & General	0	0	50,483	17,033	2,352	85	0	0	0
Estates			52	2,223	1,384	5,895	1,246	0	0

TFR (S) Salaries and Wages	Non AfC Non Locum	Non AfC Locum	AFC Pay	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay
			Band 01						Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Other Grades									
Laundry - Other Grades			0	0	0	0	0	0	18
Estates - Other Grades			0	0	0	0	49	22	679
Catering - Other Grades			0	0	0	152	190	65	
Domestic - Other Grades			0	0	0	0	0	0	36
Transport Other Grades									
CSSD/TSSU - Other Grades									
Other - Other Grades			0	0	0	0	90	347	0
Total Other Grades	0	0	0	0	0	152	329	434	733
Social Workers									
Managers - Children			0	0	0	0	0	4,740	5,713
Managers - Older People			0	0	0	0	0	1,161	1,350
Managers - Adults			0	0	0	75	501	12,708	9,205
Practitioners - Children			0	0	77	121	651	7,739	203
Practitioners - Older People			0	10	0	673	265	4,489	0
Practitioners - Adults			0	0	0	328	91	1,732	52
Children's Homes			0	0	0	0	0	884	0
Residential Child Care Worker (Transitional)			0	0	17	0	1,495	0	35
Children's Family Centres			0	0	24	40	141	41	0
Residential Care (Adult/Older People)			0	149	1,110	0	364	253	0
						1 6 2 0			16 550
Total Social Workers	0	0	0	159	1,229	1,238	3,507	33,747	16,558

<u>TFR (S) Salaries and Wages</u>	Non AfC Non Locum	Non AfC Locum	AFC Pay Band 01	AFC Pay B and 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay Band 07
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Other Social Services Staff									
Social Work Assistants			0	3,533	669	958	240	0	0
Day Care Service (Adult/Older People)			291	438	2,443	0	9,999	1,153	ÿ
Density it is an Orac			0	26 112	706	1.014	1 700	0	
Domiciliary Care			0	36,112		1,014	1,799		Ş
Rehabilitation for Sensory Impairment Wardens			0	0	0	0	155	179	155
			0	5,716	96	0	2744	0	0
Residential Care (Adults/Older People)			0	3,710	96	0	2,744	0	0
Daycare (Adults/Older People)			0	352	0	0	0	0	0
Drivers (Caring Duties)			0	352	0	0	0	0	0
Total Other Social Services Staff	0	0	291	46,150	3,915	1,972	14,936	1,332	155
Total Social Workers and Other Social Services Staff	0	0	291	46,309	5,143	3,210	18,443	35,079	16,713
Pharmacy			0	764	230	405	213	1,267	2,400
Ambulance Staff			0	27	5,184	12,339	10,202	120	234
			v	2,		12,000	10,202	120	20 T
Total Agenda for Change Staff Costs	-	-	50,827	125,414	60,671	35,542	307,070	155,777	75,654

TFR (S) Salaries and Wages	Non AfC Non Locum	Non AfC Locum	AFC Pay	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay	AFC Pay	AFC Pay	AFC Pay	AFC Pay	AFC Pay	Total Expenditure
	Locum		Band 01		Duild 00	Dunu 04	Dund 05	Danie 00		Band 08					
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Agency Staff															
Medical															516
Dental															0
Nursing															1,174
Allied Health Professionals															292
Admin															1,417
Ancillary & General															573
Estates															34
Other Grades															0
Social Services															850
Pharmacy															0
Ambulance															0
Total AfC Agency Staff															4,339
Total Agency Staff															4,856

TFR (S) Salaries and Wages	Non AfC Non Locum	Non AfC Locum	AFC Pay	AFC Pay Band 02	AFC Pay Band 03	AFC Pay Band 04	AFC Pay Band 05	AFC Pay Band 06	AFC Pay	AFC Pay	AFC Pay	AFC Pay	AFC Pay	AFC Pay	Total Expenditure
	£'000	£'000	Band 01 £'000	£'000	£'000	£'000	£'000	£'000	Band 07 £'000	Band 08 £'000	Band 09 £'000	Band 10 £'000	Band 11 £'000	Band 12 £'000	£'000
	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000
Bank Staff															
Medical															0
Dental															0
Nursing															9,342
Allied Health Professionals															7
Admin															133
Ancillary & General															12
Estates															
Other Grades															
Social Services															143
Pharmacy															
Ambulance															
Total AfC Bank Staff															9,637
Total Bank Staff															9,637
Other Staff Costs															
Pension Costs for early retirements reflecting the single															0
lump sum to buy over the full liability															l
Early Departure Costs															196
Total Salaries & Wages	291,472	12,110	50,827	125,414	60,671	35,542	307,070	155,777	75,654	12,722	2,260	529	437	836	1,146,011

Operating Expenditure	2007/08	2006/07	% Change
Non HPSS Income from Activities	£'000	£'000	from 06/07 to 07/08
In come from NI HSS Boards	2,480,041	2,464,672	1%
GB/ROI Income	2,957	3,138	-6%
HSS Trusts	8,393	41,410	-80 %
Private Patients			
Inpatients	3,357	3,764	-11%
Outpatients	2,926	2,167	35%
Total Private Patients	6,284	5,931	6%
Other			
RTA (Treatment for Patients from Road Traffic Accidents)	7,466	10,480	-29%
Other	6,082	3,710	64%
Total Other	13,548	14,190	-5 %
Client Contributions			
Children's Homes	5	164	-97%
Elderly Homes	67,821	66,581	2%
Mental Health Homes	10,095	4,895	106%
Learning Disability Homes	7,243	5,752	26%
Physical & Sensory Disabled Homes	2,586	4,035	-36%
Other	0	0	N/A
Total Client Contributions	87,751	81,427	8%
Other Income from Non-Patient Services	34,480	70,651	-51%
NIMDTA/NICPMDE	34,535	32,785	5%
SUMDE	35,582	48,972	-27 %

Operating Expenditure	2007/08	2006/07	% Change
			from 06/07 to
Non HPSS Income from Activities	£'000	£'000	07/08
Charitable and Other Contributions to Expenditure	12.602	5,842	116 %
Chartrable and Ouler Conditionis to Expenditure	12,002	3,042	110 /
Donated Asset Reserve Transfer for Impairment	8	4	116%
Donated Asset Reserve Transfer for Depreciation	3,850	3,855	0%
Income in Respect of Fixed Asset Impairments	0	2,740	-100 %
Profit on Sale of Land	0	0	N/A
Clinical Negligence Central Fund	17,373	11,407	52%
Reversal of Fixed Asset Impairments (specify)	0	0	N/A
Other Income (specify where material)	40,121	11,765	241 %
Interest Receivable	9,372	9,309	1%
Total Income	2,786,895	2,808,098	-1%

Table A3.3 - Analysis of Trust Operating Expenditure, 2007/08 v	<u>2006/07</u>		
Operating Expenditure	2007/08	2006/07	% Change
	£'000	£'000	from 06/07 to 07/08
Supplies and Services - Clinical			
Occupational and industrial therapy equipment and materials	1,337	1,398	-4%
Drugs	95,059	86,943	9%
Medical Gases	797	834	-4%
Dressings	5,003	4,546	10%
Medical and Surgical Equipment - Purchase	89,219	71,794	24%
Medical and Surgical Equipment - Maintenance	7,276	15,852	-54%
X-ray Film	1,790	1,970	-9%
X-ray Equipment and Chemicals	4,364	3,524	24%
X-ray Equipment - Maintenance	4,234	4,757	-11%
Patients' Appliances	12,998	12,167	7%
Artificial Limbs and Wheelchair Hardware	3,078	4,692	-34%
Laboratory Equipment - Purchase	24,967	21,786	15%
Laboratory Equipment - Maintenance	1,216	1,043	17%
Contractual Clinical Services	1,234	8,223	-85%
Total Clinical Supplies and Services	252,571	239,529	5%
Supplies and services - General			
Catering - Provisions (purchases)	20,223	17,485	16%
Catering - External Contracts	1,276	7,659	-83%
Staff Uniforms and Clothing including Contracts	2,340	2,810	-17%
Patients' Clothing	4,204	4,591	-8%
Laundry - Equipment and Materials	284	295	-4%
- External Contracts	1,343	1,525	-12%
Hardware and Crockery	1,434	1,419	1%
Bedding & Linen - Disposable	2,535	2,692	-6%
- Non-disposable	1,267	1,019	24%
Total General Supplies and Services	39,642	44,963	-12%
Establishment Expenses			
Printing and Stationery	8,276	8,628	-4%
Postage	3,037	2,787	9%
Telephone - Rental	3,320	3,245	2%
- Other, including calls	5,379	5,075	6%
Advertising	1,656	2,244	-26%
Travel & Subsistence	38,080	33,075	15%
Removal Expenses	53	209	-75%
Leased and Contract Hire Charges (Staff Cars)	1,449	900	61%
Total Establishment Expenses	61,249	56,162	

Table A3.3 - Analysis of Trust Operating Expenditure, 2007/08	v 2006/07 (Cont'd)		
Operating Expenditure	2007/08	2006/07	% Change
	2001/00	2000/07	from 06/07 to
	£'000	£'000	07/08
Transport and Moveable Plant			
Fuel and Oil	3,184	3,035	5%
Maintenance - Equipment and Materials	808	1,435	-44%
- External Contracts	2,359	1,855	27%
Hire of Transport	3,448	3,138	10%
Hospital Car Service	981	889	10%
Miscellaneous Transport Expenses	934	1,015	-8%
Total Transport Expenses	11,715	11,368	3%
Premises and Fixed Plant			
Oil	7,321	6,730	9%
Electricity	14,222	13,421	6%
Gas	6,926	7,596	-9%
Other Fuels	510	1,156	-56%
Water and Sewerage	1,712	1,860	-8%
External General Services Contracts	15,635	2,005	680%
Fumiture, Furnishing and Fittings	7,366	8,724	
Office Equipment	1,439	2,388	
Purchase of Computer Hardware and Software	6,503	5,722	14%
Maintenance of Computer Hardware and Software	3,160	4,341	-27%
External Contracts for DP Services		410	-100%
Business Rates	17,830	16,496	8%
Rent	5,935	5,646	5%
Building & Engineering Equipment	11,063	8,495	30%
Building & Enginæring Contracts	18,638	25,998	-28%
Gardening - Equipment and Materials	796	540	47%
Gardening - External Contracts	26	442	-94%
Security	542	3	19897%
Total Premises and Fixed Plant	119,625	111,972	7 %
0.21			
Capital	00.927	07 501	14.0/
Depreciation / Amortisation on Purchased Assets	99,827	87,581	14%
(Profit) on Disposal of Fixed Assets	266	113 198	137%
Loss on Sale of Land or Fixed Assets	141		-28%
Depreciation / Amortisation on Donated Assets	3,828	3,840 2,760	
Impairment of Fixed Assets	8,384	2,760	
Donated Assets Impairments Cost of Capital	-	21	-30%
	67,878	94,513	N/A 91 %
Total Capital	180,339	94,513	91%
Personal Social Services			
Boarded Out Adults	48	276	-83%
Boarded Out Aduits Boarded Out Children	27,402	270	
Payments under Legislation	5,739	5,540	
	5,739	,	
	2/2	266	50/~
Medical Examination Fees Other PSS Expenditure	243 17,133	286 54,224	

Table A3.3 - Analysis of Trust Operating Expenditure, 2007/08 v 2006/07 (Cont'd)						
Operating Expenditure	2007/08	2006/07	% Change			
			from 06/07 t			
	£'000	£'000	07/08			
Misœllaneous Expen diture						
Students' Bursaries	0	3	-100			
Residents' / Patients' Allowances	1,225	1,537	-204			
Redundancy Payments	0	-15	-100			
Net Bank Charges	12	24	-50			
Patients' Travelling Expenses	2,679	3,926	-32			
Provisions (Excluding Clinical Negligence Payments)	13,738	1,937	609			
Insurance	295	255	16			
Management Consultants	754	386	95			
Training	3,735	1,746	1149			
Legal Fees/Costs & Valuers Fees	4,335	712	5090			
CSA Services	1,899	461	312			
All Other Expenditure	17,294	401	-579			
Total Miscellaneous Expenditure	45,965	51,075	-109			
I otai Miscenaneous Experiuture	43,703	51,075	-10			
Others						
Purchase of Care from Non-HPSS Bodies and Grants	435,028	335,651	30			
External Contract Staffing and Consultancy Services	531	2,597	-80			
Clinical Negligence Payments: Provisions Utilised	16,698	11,816	41			
Other	759	450	68			
Bad Debts	2,048	1,459	40			
Audit Fæs	438	548	-20			
Other Auditors Remuneration	9	48	-81			
Recharges from other HPSS Organisations	26,783	74,914	-64			
Total Others	482,293	427,483	139			
Interest Payable						
IBD	0	16,731	-100			
Other	1,284	455	182			
Total Interest Payable	1,284	17,186	-93			
PDC Dividends	0	50,371	-100 4			
Provisions for Future Obligations	2,104 -	726	-390 9			
Gross Operating Expenditure	1,247,352	1,186,888	59			
Fotal Staff Costs	1,718,200	1,622,338	6			
Fotal Gross Operating Expenditure	2,965,552	2,809,226	6			
v v v v v v v v v v v v v v v v v		_,009,220				
Less Income	2,786,895	2,808,098	-1			
Net Expenditure*	178,657	1,129	15728			
Note figures may not add due to rounding	110,001	1,12/	10,20			

*Net Expenditure = Gross Operating Expenditure Plus Total Staff Costs minus Income

N/A = Not Available, category not collected in 2007/08

Table A3.4. Analysis of Board Salaries & Wages 2007/08					
BFR (S) Analysis of Salaries and Wages	EHSSB	NHSSB	SHSSB	WHSSB	Total
	£'000	£'000	£'000	£'000	£'000
Chairmans and Non-Executive Members' remuneration				46	46
Executive Board Members					
Chief Executive				97	97
Other Members					0
Senior Managers	2,259	1,674	1,000	108	5,040
Other General Managers			1 000		
Executive Board Members	2,259	1,674	1,000	205	5,137
Medical					
Consultants				392	392
Senior Hospital Medical Officer, Medical Assistants					0
Associate specialists					0
Staff grade practitioners					0
Senior registrars				112	112
Registrars					0
Senior House Officers					0
House Officers	_				0
Hospital Practitioners					0
Clinical Assistants and sessions in BTS Staff fund normatic				<u> </u>	0
Staff fund payments					0
Senior clinical medical officers Clinical medical officers				46	46
Directors of Public health medicine				173	173
Trainees in Public health medicine				175	0
Sessional CHS Appointments					0
Clinical representatives on management teams					0
Consultants in Communicable Disease Control				169	169
Medical	0	0	0	892	892
	0	U	v	072	072
Dental					
Hospital Consultants					0
Senior House Dental Officers, Assistant Dental Surgeons					0
Associate specialists					0
Staff grade practitioners					0
Staff grade practitioners Senior Registrars					000000000000000000000000000000000000000
Staff grade practitioners Senior Registrars Registrars					0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers					0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers					0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners				12	0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers				12	0 0 0 0 0 0 0 0 12
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers				12	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry					0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health				85	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry		0	0		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health		0	0	85	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental	0	0	0	85	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 1 to 5 (including senior tutors)		56		85 96	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 6 plus Grades H and I		1	119	85 96 51 37	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades F and G		56		85 96	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades F and G Grades D and E		56	119	85 96 51 37	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades F and G Grades D and E Grade C		56	119	85 96 51 37	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades D and E Grade B		56	119	85 96 51 37	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Senior Nursing Staff Senior Nurses 6 plus Grades H and I Grades F and G Grade B Grade A		56	119	85 96 51 37	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades D and E Grade C Grade B Grade A Student / pupil nurses		56	119 47	85 96 51 37 16	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Senior Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades D and E Grade B Grade A		56	119	85 96 51 37	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades F and G Grade B Grade A Student / pupil nurses		56	119 47	85 96 51 37 16	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades F and G Grade C Grade A Student / pupil nurses Nurses and midwives		56	119 47	85 96 51 37 16	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades D and E Grade C Grade B Grade A Student / pupil nurses Nurses and midwives		56	119 47	85 96 51 37 16 	0 0 0 0 0 0 0 0 0 0 0 0 0 0
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 6 plus Grades H and I Grades F and G Grade C Grade B Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy)		56	119 47	85 96 51 37 16 	C C C C C C C C C C C C C C C C C C C
Staff grade practitioners Senior Registrars Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 6 plus Grades H and I Grades F and G Grades D and E Grade B Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy)		56	119 47	85 96 51 37 16 	C C C C C C C C C C C C C C C C C C C
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades D and E Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy)		56	119 47	85 96 51 37 16 	00000000000000000000000000000000000000
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 6 plus Grades H and I Grades D and E Grades D and E Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy) Professional and Scientific Staff Speech and language therapists Biochemists Physicists		56	119 47	85 96 51 37 16 	
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and I Grades D and E Grade C Grade B Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy) Professional and Scientific Staff Speech and language therapists Biochemists Physicists Clinical Psychologists		56	119 47	85 96 51 37 16 	
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 6 plus Grades H and I Grades F and G Grade C Grade B Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy) Professional and Scientific Staff Speech and language therapists Biochemists Physicists Clinical Psychologists Other Scientists		56	119 47	85 96 51 37 16 	
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainees in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nursing Staff Senior Nurses 6 plus Grades H and I Grades F and G Grade B Grade C Grade B Grade A Student / pupil nurses Nurses and midwives Pofessional and Scientific Staff Speech and language therapists Biochemists Physicists Clinical Psychologists Other Scientists Chaplains		56	119 47	85 96 51 37 16 	
Staff grade practitioners Senior Registrars Registrars Senior Dental House Officers Dental House Officers Dental Practitioners District Dental Officers Community Health Senior Dental Officers and Dental Officers Trainces in Community Dentistry Director and Assistant Director of Dental Health Dental Nurses and Midwives Senior Nurses 1 to 5 (including senior tutors) Senior Nurses 6 plus Grades H and 1 Grades D and E Grade C Grade B Grade A Student / pupil nurses Nurses and midwives Allied Health Professional Services (AHPS) AHPS (excluding speech and language therapy) Professional and Scientific Staff Speech and language therapists Biochemists Physicists Clinical Psychologists Other Scientists		56	119 47	85 96 51 37 16 	

BFR (S) Analysis of Salaries and Wages	EHSSB	NHSSB	SHSSB	WHSSB	Total
	£'000	£'000	£'000	£'000	£'000
Professional and Technical Grades - PTB					
Aedical laboratory scientific officers Restorative maxillo technicians					
Facial/orthodontic technicians					
Pharmacy technicians	41				
Dental hygienist, dental surgery	41				
Assistants, Dental therapists					
All other technicians					
Board work staff	41	20			
Trust work staff					
Other staff categories					
Professional and Technical - PTB	82	20	0	0	1
Def dense		29		21	
Opticians		29		21	
Pharmacists	498	359	306	400	1,5
A harder that and the set of the test (4.8 C)	_				
Administration and Clerical (A&C) Ambulance officers and control assistants on A&C scales	-				
The administrative and clerical staff	1,199	1,252	1,426	4,026	7,9
IPSS Staff on protected Board Salary scale (ex 1973 Local Authority Staff)	1,199	1,232	1,420	4,020	7,5
Administration and Clerical	1,199	1,252	1,426	4,026	7,9
		-,	-,	-90-0	
Ancillary Staff					
Ancillary staff negotiated by Whitley	113			9	1
Ancillary staff not negotiated by Whitley					
Jpholsterers					
Orthopaedic Appliance Grades	112	0		9	
Ancillary Staff	113	0	0	9	1
Maintenance Staff					
Building trade Operatives					
Maintenance Technicians					
Maintenance Craftsmen					
Maintenance Assistants					
Planner Estimators					
Maintenance Staff	0	0	0	0	
					
Ambulance Staff Ambulance officers and control assistants not on A&C scales					
Other grades				-	
Ambulance Staff	0	0	0	0	
	0	0	v	Ŭ	
Senior Social Services Staff					
Directors and Assistant Directors of Social Services	210	56	181	51	4
Principal Social Worker	293		215	304	8
Assistant Principal Social worker			7		
Senior Social Services Staff	503	56	404	356	1,3
PSS Fieldwork Staff					
Senior social worker					
Social worker			42		
Frainee social worker	-		-12		
Social work assistant					
Fechnical officer for the Blind					
Home teacher for the Blind					
Mobility officer for the Blind					
Rehabilitation Worker for the Blind					
Fieldwork Staff	0	0	42	0	
Desidential Cons Staff	_				
Residential Care Staff			<i>(</i> 1		
Residential Worker Grade 1-11 Feam leader - Childrens Home			61	 -	
CAULICAUCE - UNITEDS HOUSE	1				
Residential Social worker - Childrens home escidential Social worker - care assistant					

BFR (S) Analysis of Salaries and Wages	EHSSB	NHSSB	SHSSB	WHSSB	Total
	£'000	£'000	£'000	£'000	£'000
Day Care Staff including Industrial Training Units and Adult	t Training Centres				
Manager	0				
Deputy manager					
Senior day care worker					
Day care worker level 1					
Day care worker level 2					
Care Assistant					
Family centre organiser					
Deputy Family centre organiser					
Family care worker					
Pre-school playgroup					
Leader/supervisor					
Pre-school playgroup Deputy					
Pre-school playgroup Assistant					
Day Care Staff	0	0	0	0	
suy cure start		Ŭ	Ū	0	
Day Nursery Staff					
Nursery nurse					
Nursery assistant					
Day Nursery Staff	0	0	0	0	
		Ŭ	Ū	0	
Other Social Services Staff					
Wardens					
Home helps					
Other Social Services Staff	0	0	0	0	
Non-HPSS Staff (Agency etc)					
Medical					ĺ
Dental					
Nursing					
AHPS					
Professional and Scientific					
Professional and Technical - PTB					
Opticians					
Pharmacists					
Admin & Clerical - typing and secretarial	267				2
Admin & clerical - other	71	101		58	2
Ancillary staff	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	53		50	
Maintenance staff		55			
Ambulance staff					
All other					
Non-HPSS Staff	337	154	0	58	5
ion in or own		134	U		3.
Agenda for Change Creditor	548	335	494	301	1,6
Senario change creator	540		4/4	501	1,0
	5,762	3,975	3,899	6,618	20,2

BFR (E) Analysis of Operating Expenditure					
	EHSSB	NHSSB	SHSSB	WHSSB	Total
Analysis of Operating Expenditure	£'000	£'000	£'000	£'000	£'000
Supplies and services - clinical					
Occupational and industrial therapy equipment and materials					
Drugs	1			0	
Medical gases					
Dressings					
Medical and surgical equipment - purchase	0	0		4	
Medical and surgical equipment - maintenance					
X-ray film	0				
X ray equipment and chemicals					
X ray equipment - maintenance					
Patients appliances				i i	
Artificial limbs and wheelchair hardware					
Laboratory equipment - purchase				í Í	
Laboratory equipment - maintenance					
Contractual clinical services				i i	
Clinical supplies and services	1	0	0	4	
Supplies and services - general					
Provisions - purchases	30	74	39	8	15
Contract catering	26	, ,	57	5	3
Staff uniforms and clothing including contracts	0	0	0		
Patients clothing	0	0	0		
Laundry - Equipment and materials			•		
- External contracts		3			
Hardware and crockerv	1	3	2	0	
Bedding & linen - disposable	0	2	1		
- non-disposable	0		0		
Fotal general supplies and services	58	82	43		19
Establishment expenses					
Printing and stationery	60	121	57	54	29
Postage	40	24	26		10
relephone - rental	25	24	5		10
- other, including calls	50	20 15	16		
Advertising	19	59	37	73	1
Fravel & subsistence	19	249	223	295	9
Removal expenses	0	249	223	293	
Leased and contract hire charges (staff cars)	3	1	1	13	
Fotal establishment expenses	359	497	366		1,6
<u>-</u>					
Fransport and moveable plant Fuel and oil					
Maintenance - equipment and materials					
- external contracts				<u> </u>	
- external conducts				2	
He of transport Hospital car service					
				3	
Aiscellaneous transport expenses	0	0	0	-	

BFR (E) Analysis of Operating Expenditure					
	EHSSB	NHSSB	SHSSB	WHSSB	Total
Analysis of Operating Expenditure	£'000	£'000	£'000	£'000	£'000
Premises and fixed plant	17	7		19	4
Oil			25		4
Electricity	58	40	35	20	15
Gas	1	0		0	
Other fuels					1
Water and sewerage	5	3	0	4	
Cleaning	1	1	4	0	
External general services contracts	10	39	4	8	6
Furniture, furnishing and fittings	5	5	28	3	4
Office equipment	69	13	3	4	89
Purchase of computer hardware and software	57	27	33	27	14
Maintenance of computer hardware and software	68	49	58	0	17
External contracts for Data Processing services					(
Business rates	435	75	97	64	670
Rent	231	219	58	51	55
Building & engineering equipment	0	8	9	1	18
Building & engineering contracts	92	100	15	13	220
Gardening - equipment and materials		1	0		
Gardening - external contracts					(
Premises and fixed plant	1,050	588	344	215	2,19
Capital					
Depreciation / amortisation on purchased assets/total interest charges	918	139	620	151	1,829
(Profit) on disposal of fixed assets			3		
Profit on sale of land					(
Loss on Sale of Land or fixed Assets		1		0	
Depreciation / amortisation on donated assets					(
Impairment of fixed assets	64	43	15		12
Cost of Capital		45			4
Capital	982	228	638	152	1,99
·					
Personal Social Services					
Boarded out adults					(
Boarded out children					(
Payments under legislation					
Medical examination fees					
Other PSS expenditure		7			
PSS Expenditure	0	7	0	0	1
Misœllaneous Expenditure					
Students' bursaries			1	1	
Residents' / patients' allowances					
Redundancy payments					
Net bank charges			0		
Patients' travelling expenses	0				
Provisions (excluding CN payments)					
Insurance			2.00-		
All other expenditure	270	632	2,887	1,499	5,28
Misœllaneous Expenditure	271	632	2,887	1.499	5,2

BFR (E) Analysis of Operating Expenditure					
	EHSSB	NHSSB	SHSSB	WHSSB	Total
Analysis of Operating Expenditure	£'000	£'000	£'000	£'000	£'000
Other Expenditure					
Purchase of care from non-HPSS bodies and grants					0
External contract staffing and consultancy services	50	93	32	45	220
Clinical negligence payments: provisions utilised					(
Clinical negligence payments: Other					(
Bad debts					0
Audit fees	32	31	41	31	135
Other auditors' remuneration					(
Recharges from other HPSS organisations	3,367	2,296	49	1,244	6,955
Other Expenditure	3,449	2,420	122	1,319	7,310
Operating Expenditure:	6,170	4,453	4,399	3,685	18,707
Total Salaries and Wages	5,762	3,975	3,899	6,618	20,255
Total Gross Operating Expenditure	11,933	8,428	8,298	10.304	38,962