# Analysis of Sickness Absence 

 in theNI Departments
2007/2008


## Contents

The reader should note that 'NICS' refers to the 'Eleven NI Departments'

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## Executive Summary

- This report provides a detailed analysis of sickness absence data for non-industrial staff in the eleven NI Departments over the 2007/2008 financial year. It also contains analyses of trends over the last five years and an evaluation of the progress that has been made towards absence targets.
- In 2007/2008 the headline absence figure was 12.9 days (average days lost per staff year); down from 13.7 days in the previous year.
- The proportion of staff with no absence has increased from 32.8\% in 2002/2003 to 43.1\% in the current financial year.
- The headline absence level represents $5.8 \%$ of available working days lost and has a direct paybill cost of $£ 24.5$ million.
- The level of absence was highest in the Administrative Officer (AO) grade (17.4 days). Female officers at this grade level had a particularly high level of absence -20.8 days on average.
- More generally, the absence level of females (16.5 days) was markedly higher than that of males ( 9.2 days). A substantial disparity remained even when Pregnancy Related/Postnatal illnesses were taken into account.
- Analysis by department revealed that the level of absence ranged from 7.4 days in DETI to 16.9 days in DSD. A large part of this variation was attributable to differences between departments in terms of their grade, gender and age profiles.
- The high level of absence in the NICS was due, in large part, to the $11.4 \%$ of staff who were absent from work on a long-term basis for an average of 62.0 working days. This relatively small group of staff accounted for $69.4 \%$ of the total days lost.
- The main reason for long-term absence, w as Psychiatric/Psychological illnesses. The proportion of long-term working days lost due to illnesses of this type has increased year on year, with one exception, from $28.4 \%$ in $2000 / 2001$ to $39.5 \%$ in the 2007/2008 financial year.
- The NICS fell short of its 2007/2008 absence target and will have to increase its strategic focus on the frequency and, in particular, the duration of long-term absence if it is to get back on the trajectory required to achieve the Ministerial target set for 2010.


## Key Facts

|  | $\begin{aligned} & 20021 \\ & 2003 \end{aligned}$ | $\begin{aligned} & 2003 / \\ & 2004 \end{aligned}$ | $\begin{aligned} & 20041 \\ & 2005 \end{aligned}$ | $\begin{aligned} & 2005 / \\ & 2006 \end{aligned}$ | $\begin{aligned} & 2006 / \\ & 2007 \end{aligned}$ | $\begin{aligned} & 20071 \\ & 2008 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proportion of Staff with No Recorded Spells of Absence | 32.8\% | 34.5\% | 38.5\% | 41.0\% | 40.7\% | 43.1\% |
| Days Lost per Staff Year | 15.4 | 15.5 | 14.2 | 13.4 | 13.7 | 12.9 |
| Percentage of Available Working Days Lost | 7.0\% | 6.9\% | 6.5\% | 6.0\% | 6.2\% | 5.8\% |
| Total Number of Working Days Lost | 356,376 | 372,817 | 351,421 | 328,141 | 322,640 | 284,833 |
| Estimated Cost of Absenteeism ${ }^{1}$ (£ Million) | 24.3 | 26.1 | 25.3 | 25.4 | 25.6 | 24.5 |
| Average Number of Spells per Staff Year | 1.7 | 1.6 | 1.3 | 1.2 | 1.2 | 1.1 |
| Proportion of Working Days Lost by Certification |  |  |  |  |  |  |
| Certified | 79.5\% | 80.4\% | 82.9\% | 83.3\% | 83.7\% | 83.1\% |
| Self-Certified | 20.5\% | 19.6\% | 17.1\% | 16.7\% | 16.3\% | 16.9\% |
| Long-term Absence |  |  |  |  |  |  |
| Proportion of Working Days Lost due to Long-term Absence | 64.0\% | 64.6\% | 68.5\% | 68.4\% | 69.3\% | 69.4\% |
| Frequency Rate ${ }^{2}$ | 13.7\% | 14.1\% | 13.2\% | 13.0\% | 13.7\% | 12.5\% |
| Average Duration (Working Days) | 62.1 | 60.6 | 64.2 | 62.0 | 60.5 | 62.0 |
| Short-term Absence |  |  |  |  |  |  |
| Average Number of Spells per Staff Year | 1.51 | 1.41 | 1.13 | 1.04 | 1.00 | 0.95 |

A more detailed analysis of this information is presented throughout the report.

[^1]
## Chapter 1 <br> Working Days Lost Through Sickness Absence

## 1. Working Days Lost Through Sickness Absence

### 1.1 Introduction

In 2007/2008 an average of 12.9 days were lost by non-industrial staff as a result of sickness absence. This figure is lower than the previous year (13.7 days). This overall level of absence represents $5.8 \%$ of available working days and, in paybill terms, is estimated to have cost in the region of $£ 24.5$ million.

The following pages look at the variation in the levels of absence across departments, grades, gender and age groups over time. Further information can be found in Appendix 2, with information on seasonal effects on the onset of absence included in Appendix 3.

### 1.2 Departmental Variation

The level of absence ranged from 16.9 days in DSD, to 7.4 days in DETI. The absence rate in DSD was equivalent to a loss of $7.6 \%$ of available working days, whereas the rate in DETI amounted to $3.4 \%$ of available working days (Table 4, Appendix 2).

Ten of the eleven departments achieved a reduction over the previous year in the average number of days lost. In percentage terms, this reduction was greatest in DETI (26.0\%). Only DCAL had an increase in the average number of days lost (8.4\%).

## Figure ${ }^{1}{ }^{3}$

Average Number of Days Lost Per Staff Year by Department 2002/2003-2007/2008


Note:

1. Staff from the Office of the NI Assembly Ombudsman are included in the DFP figure for 2002/2003 to 2004/2005.
2. Staff from HSENI and OFREG are included in the DETI figure.
3. Staff from the Parliamentary Commissioner for Complaints and the Planning Appeals Commission are included in the DFP figure for 2002/2003 to 2003/2004.
[^2]
### 1.3 Grade Level

In 2007/2008, as with previous years, the level of absence was highest for staff at or analogous to Administrative Officer (AO) grade (17.4 days). Female officers at this grade level had a particularly high level of absence - 20.8 days on average. Analysis by department revealed that the level of absence among female AO's ranged from 12.4 days in DETI to 27.1 days in OFMDFM (Table 12, Appendix 2).

From AO level upwards the days lost decreased at each successive grade to reach a low of 3.1 days at Grade 5 and above.

Compared with the previous financial year, six of the nine grade levels showed a decrease in the average number of days lost during 2007/2008 whilst two grades (EOI and SO) showed a slight increase.

Figure 2

Average Number of Days Lost Per Staff Year by Grade Level 2002/2003-2007/2008


[^3]
### 1.4 Gender

In 2007/2008 the level of absence decreased for both males and females. The level of absence for females (16.5 days) was markedly higher than the level for males (9.2 days). When Pregnancy Related/Postnatal absences were removed from the calculations the female level of absence, while reducing to 14.0 days, remained substantially higher than the male level.

## Figure 3

Average Number of Days Lost Per Staff Year by Gender 2002/2003-2007/2008


### 1.5 Age Group

In 2007/2008 the absence level of staff ranged from a low of 11.9 days for those aged 45-54, to a high of 14.9 days for those aged 55 and over. Compared with the previous financial year, the absence level decreased in each of the five age groups. This decrease was largest among staff aged 16-24 (10.9\% decrease from the previous year).

The self-certified absence level, which decreased with age up until the 45-54 age group, was highest for those aged 1624 ( 3.2 days). Certified absence levels ranged from a low of 9.4 days for staff in the youngest age category to a high of 13.1 days for staff in the oldest age category (Table 7, Appendix 2).

Figure $4^{5}$

Average Number of Days Lost Per Staff Year by Age Group 2002/2003-2007/2008


It is evident from the information presented throughout this report that levels of absenteeism vary considerably by grade, gender and age. As such, the staff profile of a department will have a major bearing on its overall absence rate. It is important to bear this in mind when making departmental comparisons. The extent to which a department's staffing profile can influence its overall absence rate (most notably in the cases of DSD and DEL) is illustrated by the analysis presented in Appendix 4.

[^4]
## Chapter 2 <br> Spells of Sickness Absence

## 2. Spells of Sickness Absence

### 2.1 Introduction

This chapter considers the number and average duration of recorded spells of sickness absence. Supporting information can be found in Appendix 5.

### 2.2 Number of Absence Spells

The upward trend in the proportion of staff with no sickness absence has continued in 2007/2008 with 43.1\% of staff falling into this category. A further $32.8 \%$ of staff had one recorded absence and $15.7 \%$ were absent on two separate occasions during the year. The remainder of staff (8.3\%) were absent from work through illness on three or more occasions.

Overall, non-industrial staff in the NICS had an average of 1.1 spells of sickness absence, lower than the figure as found in the previous financial year (1.2 spells).


### 2.3 Duration of Absence Spells

As shown in Figure 7, the majority of absence spells are short-term in nature, with $72.9 \%^{6}$ of absence spells lasting for five working days or less. These absences accounted for $16.6 \%$ of the total working days lost (Figure 7). Longterm spells of absence (i.e. those lasting for more than 20 consecutive working days) accounted for $13.1 \%$ of all spells of absence. These absence spells accounted for $69.4 \%$ of the total working days lost.

[^5]
## Figure 8

Proportion of Absence Spells by Certification


## Figure 9

Proportion of Working Days Lost by Certification


## 2.4 <br> Self-Certified/Certified Absences ${ }^{7}$

Self-certified absences made up 69.4\% of all spells of sickness absence. This was a larger proportion than that found in the previous financial year (68.7\%). The remaining absence spells (30.6\%) were covered by a medical certificate.

Figure 9 shows that $83.1 \%$ of the working days lost were covered by a medical certificate, giving rise to a certified absence rate of 10.7 days per staff year ( $4.9 \%$ of available working days). Shorter term absences covered by selfcertification accounted for $16.9 \%$ of the working days that were lost, resulting in a self-certified absence rate of 2.2 days per staff year (1.0\% of available working days).

On average, self-certified absences lasted 2.9 working days whereas certified absences lasted 31.9 working days.

[^6]
## Chapter 3 <br> Reasons For Sickness Absence

## 3. Reasons for Sickness Absence

## Figure 10

Overall Reasons for Absence


Table 1

Average Duration of Absences by Reason

| Reason for Absence | Average Duration <br> (Working Days) |
| :--- | :---: |
| Psychiatric/Psychological | 39.0 |
| Blood \& Cardiovascular | 22.3 |
| Pregnancy Related/Postnatal | 20.2 |
| Injury/Accident/Assault | 16.8 |
| Musculoskeletal | 15.4 |
| Non-specific/Other | 13.8 |
| Medical Tests \& Observation | 13.6 |
| Nervous System, Eyes, Ears | 7.9 |
| Respiratory | 6.6 |
| Digestive, Endocrine, Renal | 4.7 |
| Viral/Bacterial Infections | 3.9 |

## $3.1 \quad$ Overall

Psychiatric/Psychological illnesses accounted for 30.7\% of working days lost in 2007/2008, a slightly higher proportion than the previous financial year (29.2\%). As can be seen in Table 1, absences in this category tended to be longterm, lasting an average of 39.0 days. This was higher than the previous financial year (37.8 days). A further breakdown of Psychiatric/Psychological illnesses can be found in Table 7, Appendix 7.

Viral/Bacterial Infections (mainly colds and flu) accounted for the largest proportion of absence spells (30.7\%). These were generally short-term in nature, lasting on average 3.9 working days.

An analysis of the reasons for certified and self-certified absences and trend information is presented in Appendix 6.

The following tables show the percentage of the total working days lost attributable to each reason for absence, disaggregated by grade, gender and age group. Shading has been used in each table to highlight the illness category which accounted for the largest proportion of the working days lost at each grade level.

## Table 2

Reasons for Absence by Grade Level

|  | \% of Working Days Lost |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reason for Absence | G5+ | G6 | G7 | DP | SO | EOI | EOII | AO | AA |
| Musculoskeletal | 0.3 | 0.2 | 2.2 | 7.2 | 5.2 | 5.8 | 6.3 | 5.5 | 7.6 |
| Blood \& Cardiovascular | 18.2 | 12.4 | 2.5 | 5.8 | 6.8 | 5.1 | 4.6 | 2.8 | 3.0 |
| Respiratory | 5.0 | 7.5 | 3.5 | 4.5 | 2.9 | 3.7 | 3.0 | 2.8 | 2.5 |
| Digestive, Endocrine, Renal | 1.4 | 5.5 | 8.4 | 8.2 | 8.5 | 5.8 | 6.6 | 7.4 | 6.6 |
| Nervous System, Eyes, Ears | 0.7 | 0.8 | 3.2 | 3.4 | 3.4 | 2.7 | 2.4 | 2.7 | 3.5 |
| Pregnancy Related/Postnatal | 0.0 | 0.9 | 8.1 | 4.3 | 7.4 | 6.5 | 11.8 | 13.4 | 9.0 |
| Psychiatric/Psychological | 23.0 | 33.9 | 26.6 | 21.9 | 26.0 | 26.9 | 33.4 | 32.6 | 31.9 |
| Viral/Bacterial Infections | 18.8 | 11.1 | 10.9 | 11.4 | 12.5 | 11.7 | 9.2 | 9.7 | 9.1 |
| Injury/Accident/Assault | 12.2 | 10.5 | 19.6 | 14.6 | 13.0 | 15.1 | 10.4 | 11.0 | 12.0 |
| Medical Tests \& Observation | 1.0 | 1.0 | 1.5 | 3.9 | 5.6 | 4.1 | 4.3 | 4.6 | 4.6 |
| Non-specific/Other | 19.4 | 16.4 | 13.5 | 14.6 | 8.8 | 12.6 | 7.9 | 7.5 | 10.1 |
| Total | 100 | 100 | $\mathbf{1 0 0}$ | 100 | 100 | 100 | 100 | 100 | 100 |

Table 3

Reasons for Absence by Gender

|  | \% of Working Days Lost |  |
| :--- | :---: | :---: |
| Reason for Absence | Male | Female |
| Musculoskeletal | 6.7 | 5.5 |
| Blood \& Cardiovascular | 5.8 | 3.0 |
| Respiratory | 3.4 | 2.8 |
| Digestive, Endocrine, Renal | 7.7 | 6.8 |
| Nervous System, Eyes, Ears | 2.5 | 3.1 |
| Pregnancy Related/Postnatal | $n / a$ | 16.4 |
| Psychiatric/Psychological | 32.1 | 30.0 |
| Viral/Bacterial Infections | 12.5 | 8.8 |
| Injury/Accident/Assault | 14.7 | 10.5 |
| Medical Tests \& Observation | 4.8 | 4.3 |
| Non-specific/Other | 9.8 | 8.8 |
| Total | $\mathbf{1 0 0}$ | 100 |

### 3.2 Grade Level

Table 2 shows that Psychiatric/Psychological illnesses accounted for the largest proportion of the working days lost among staff at all grade levels.

### 3.3 Gender

As in the previous seven financial years, Psychiatric/Psychological illnesses accounted for the largest proportion of the total working days lost among both males and females ( $32.1 \%$ and $30.0 \%$ respectively).

Among males, the second highest proportion was Injury/Accident/Assault (14.7\%), while for females the second highest proportion was Pregnancy Related/Postnatal illnesses (16.4\%).

### 3.4 Age Group

As with the previous five financial years,
Psychiatric/Psychological illnesses accounted for the largest proportion of working days lost among staff in all age groups during 2007/2008.

|  | Table 4 |
| :--- | :--- |

Reasons for Absence by Age Group

|  | \% of Working Days Lost |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Reason for Absence | $\mathbf{1 6 - 2 4}$ | $\mathbf{2 5 - 3 4}$ | $\mathbf{3 5 - 4 4}$ | $\mathbf{4 5 - 5 4}$ | $\mathbf{5 5 +}$ |
| Musculoskeletal | 4.1 | 5.2 | 5.7 | 6.8 | 7.4 |
| Blood \& Cardiovascular | 1.3 | 1.6 | 4.4 | 4.7 | 9.0 |
| Respiratory | 3.7 | 2.2 | 2.1 | 4.4 | 3.6 |
| Digestive, Endocrine, Renal | 11.0 | 8.3 | 6.1 | 6.3 | 5.4 |
| Nervous System, Eyes, Ears | 1.5 | 2.6 | 2.9 | 3.2 | 3.5 |
| Pregnancy Related/Postnatal | 10.9 | 22.5 | 11.4 | 1.8 | 0.4 |
| Psychiatric/Psychological | 31.0 | 26.4 | 33.9 | 34.1 | 26.0 |
| Viral/Bacterial Infections | 13.9 | 11.6 | 9.2 | 9.1 | 8.5 |
| Injury/Accident/Assault | 10.8 | 9.3 | 11.5 | 13.5 | 17.2 |
| Medical Tests \& Observation | 3.7 | 4.2 | 3.8 | 4.8 | 6.4 |
| Non-specific/Other | 8.0 | 6.2 | 8.9 | 11.4 | 12.6 |
| Total | $\mathbf{1 0 0}$ | $\mathbf{1 0 0}$ | $\mathbf{1 0 0}$ | $\mathbf{1 0 0}$ | $\mathbf{1 0 0}$ |

## Chapter 4 <br> Long-term Sickness Absence

## 4. Long-term Sickness Absence

This chapter considers long-term absence, which is defined as any spell of absence lasting more than 20 consecutive working days in the 2007/2008 financial year. Supporting information can be found in Appendix 7.

### 4.1 Prevalence of Long-term Absence

A total of 2,933 staff (11.4\%) in the NICS had one or more spells of long-term absence. This was a decrease on the previous financial year (12.3\% of staff).

The frequency rate ${ }^{8}$ of long-term absence (12.5\%) equates to 3,192 spells. As already highlighted in Chapter 2, longterm absences accounted for $69.4 \%$ of the total working days lost throughout the year. The cost to the paybill of these long-term absences is estimated to be in the region of $£ 16.4 \mathrm{~m}$ and was equivalent to losing the work of approximately 891 full-time staff for the entire year.

### 4.2 Grade Level

As with the previous five years, the incidence of long-term absence was highest at the AO grade, where 15.9\% of staff had one or more spells of long-term absence during the year (Figure 12). From AO level upwards the incidence of long-term absence decreased at each successive grade level. Staff at AA level had the third highest incidence of long-term absence (10.8\%).


Analysis of the Number of Long-term Absence Spells


| Number of Long- <br> term Absences | Number of Staff | Percentage of <br> staff |
| :---: | :---: | :---: |
| 0 | 22,684 | 88.6 |
| 1 | 2,689 | 10.5 |
| 2 | 231 | 0.9 |
| $3+$ | 13 | 0.1 |
| Total | $\mathbf{2 5 , 6 1 7}$ | $\mathbf{1 0 0 . 0}$ |



[^7]
## Figure 13

Long-term Absence Spells by Gender


* Excludes Pregnancy Related/Postnatal Absences


## Figure 14

Long-term Absence Spells by Age Group


### 4.3 Gender

The proportion of females with one or more spells of longterm absence (14.6\%) was significantly higher than the comparative male proportion (7.9\%). When all long-term Pregnancy Related/Postnatal absences were excluded from the calculations, the proportion of females who had one or more spells of long-term absence (11.9\%) remained higher than that of males (Figure 13).

### 4.4 Age Group

The incidence of long-term absence was lowest in the 1624 age group, with $8.8 \%$ of staff having one or more spells of long-term absence during 2007/2008 (Figure 14). Staff in the 25-34 age group were most likely to be absent on a long-term basis, with $12.4 \%$ having one or more spells of long-term absence. Long-term absences attributed to $66.0 \%$ of the total working days lost among staff in this age group (Table 3, Appendix 7).

### 4.5 Reason for Long-term Absence

Psychiatric/Psychological illnesses accounted for $39.5 \%$ of long-term working days lost. With one exception, this figure has increased every year since 2000/2001.

The category of Psychiatric/Psychological illnesses covers a broad range of conditions - the most frequent being 'Problems related to life-management difficulty'. Further details on long-term spells of absence due to Psychiatric/Psychological illnesses can be found in Table 7, Appendix 7.

Figure 15

Reason for Long-term Absences
(\% of Working Days Lost)


| $\%$ of Long-term Working Days Lost |  |
| :---: | :---: |
| Financial Year | Psychiatricl <br> Psychological |
| $2002 / 2003$ | 35.6 |
| $2003 / 2004$ | 35.3 |
| $2004 / 2005$ | 36.6 |
| $2005 / 2006$ | 37.3 |
| $2006 / 2007$ | 37.4 |
| $2007 / 2008$ | 39.5 |

## Chapter 5 Ministerial Targets

## 5. Ministerial Targets

### 5.1 Introduction

During 2005, Ministerial targets were agreed for an overall reduction in sickness absence within the eleven NI Departments, to 9.5 days by 2010. Targets were strategically based with the main focus on reducing the frequency and duration ${ }^{9}$ of long-term ${ }^{10}$ absence, and, to a lesser extent, the frequency of short-term absence. To achieve their target in terms of days per staff year, the eleven NI Departments need to:

- reduce long-term duration by $7 \%$ each year;
- reduce long-term frequency by 7\% each year; and
- reduce short-term frequency by 5\% each year over the period 2005/2006 to 2009/2010.

This chapter charts how the NI Departments both at an overall level and individually are progressing towards their targets.

[^8]
## Figure 16

## Average Number of Working Days Lost per Staff Year



### 5.2 Absence Targets - NICS Overall

The NICS failed to achieve its overall absence target for 2007/2008, losing 12.9 working days per staff year against a target of 11.2 days. It also failed to meet its strategic target for the frequency of long-term ${ }^{11}$ absences, achieving a frequency rate of $12.5 \%$ against a target of $11.3 \%$.

Similar to the previous financial year, the NICS also failed to meet its strategic target for the duration ${ }^{12}$ of long-term absences, achieving an average duration of 62.0 days against a target of 48.7 days.

At 0.95 short-term spells per staff year, the short-term target was achieved ( 1.21 spells). This was, in fact, lower than the final target set for 2010 (1.09 days).

Table 5

Frequency and Duration of Absence

|  |  | $\begin{gathered} 2003 / 2004 \\ \text { (Base Year) } \end{gathered}$ | 2004/2005 | 2005/2006 | 2006/2007 | 2007/2008 | $\begin{gathered} \text { 2007/2008 } \\ \text { (Target) } \end{gathered}$ | $\begin{gathered} \text { 2008/2009 } \\ \text { (Target) } \end{gathered}$ | $\begin{gathered} \text { 2009/2010 } \\ \text { (Target) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Overall | Average days lost per staff year | 15.5 | 14.2 | 13.4 | 13.7 | 12.9 | 11.2 | 10.2 | 9.5 |
| Long-term | Frequency Rate ${ }^{13}$ (\%) | 14.1 | 13.2 | 13.0 | 13.7 | 12.5 | 11.3 | 10.5 | 9.8 |
|  | Average Duration (working days) | 60.6 | 64.2 | 62.0 | 60.5 | 62.0 | 48.7 | 45.3 | 42.2 |
| Short-term | Average number of spells per staff year | 1.41 | 1.13 | 1.04 | 1.00 | 0.95 | 1.21 | 1.15 | 1.09 |

Note: Green text denotes target met Red text denotes target not met

[^9]
### 5.3 Days Lost per Staff Year by Department

Table 6 shows that while the NICS failed to meet its overall target of 11.2 days lost per staff year, two departments met their individual targets. The department furthest ahead of target was DETI (7.4 days compared to a target of 8.8 days), followed by DCAL (met their target of 11.4).

Although their individual targets were not met, all the remaining departments showed an improvement on their comparative figure for the previous year.

## Table $6^{14}$

## Overall Days Lost per Staff Year ${ }^{15}$

|  | Actual |  |  |  | 2007/2008 |  |  | Target ${ }^{16}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003/2004 <br> (Base Year) | 2004/2005 | 2005/2006 | 2006/2007 | Actual | Target | \% Difference | 2008/2009 | 2009/2010 |
| DARD | 12.4 | 11.5 | 11.1 | 11.1 | 10.9 | 9.0 | -21.1 | 8.5 | 8.5 |
| DCAL | 15.1 | 11.0 | 10.3 | 10.5 | 11.4 | 11.4 | 0.3 | 10.4 | 9.6 |
| DE | 11.7 | 12.8 | 12.9 | 12.2 | 11.8 | 8.5 | -38.9 | 8.5 | 8.5 |
| DETI | 11.8 | 9.9 | 10.7 | 10.0 | 7.4 | 8.8 | 15.8 | 8.5 | 8.5 |
| DFP | 14.3 | 13.8 | 13.0 | 12.4 | 11.5 | 10.3 | -11.4 | 9.3 | 8.5 |
| DEL | 17.8 | 14.7 | 14.0 | 14.5 | 13.7 | 12.8 | -7.3 | 11.5 | 10.4 |
| DHSSPS | 12.3 | 9.5 | 10.7 | 11.4 | 10.2 | 9.0 | -13.8 | 8.5 | 8.5 |
| DOE | 13.4 | 12.0 | 11.1 | 11.5 | 11.0 | 10.0 | -10.4 | 9.1 | 8.5 |
| DRD | 12.0 | 10.2 | 8.2 | 9.2 | 9.0 | 8.8 | -1.8 | 8.5 | 8.5 |
| DSD | 19.7 | 19.4 | 18.3 | 18.7 | 16.9 | 14.0 | -20.4 | 12.5 | 11.2 |
| OFMDFM | 12.6 | 8.6 | 8.6 | 10.7 | 9.7 | 9.2 | -5.3 | 8.5 | 8.5 |
| Overall | 15.5 | 14.2 | 13.4 | 13.7 | 12.9 | 11.2 | -14.8 | 10.2 | 9.5 |

Note: $\quad$ Green text denotes target met
Red text denotes target not met

[^10]
### 5.4 Long-term ${ }^{17}$ Frequency ${ }^{18}$

The NICS failed to meet its overall target for long-term frequency rate. At departmental level only two of the eleven departments met their individual target.

With a long-term frequency rate of $10.4 \%$, DE was furthest from meeting its target. It was followed by DHSSPS, DCAL and DARD respectively.

While a number of departments failed to meet their target, only two (DCAL, OFMDFM) did not show improvement from the previous financial year.

DETI achieved the lowest long-term frequency rate at $7.1 \%$, followed by OFMDFM (9.0\%).

## Table $7^{19}$

## Long-term Frequency

|  | Actual |  |  |  | 2007/2008 |  |  | Target ${ }^{20}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2003 / 2004 \\ \text { (Base Year) } \end{gathered}$ | 2004/2005 | 2005/2006 | 2006/2007 | Actual | Target | \% Difference | 2008/2009 | 2009/2010 |
| DARD | 11.1 | 10.9 | 11.2 | 11.3 | 11.0 | 8.9 | -23.9 | 8.3 | 8.3 |
| DCAL | 10.3 | 9.4 | 8.6 | 9.5 | 10.6 | 8.3 | -27.2 | 7.7 | 7.2 |
| DE | 8.8 | 11.9 | 11.1 | 11.8 | 10.4 | 7.0 | -47.9 | 7.0 | 7.0 |
| DETI | 10.8 | 9.2 | 10.1 | 10.5 | 7.1 | 8.7 | 18.9 | 8.1 | 8.1 |
| DFP | 12.6 | 11.9 | 11.6 | 11.1 | 10.5 | 10.1 | -3.6 | 9.4 | 8.7 |
| DEL | 17.7 | 13.8 | 15.0 | 16.0 | 13.8 | 14.3 | 3.1 | 13.3 | 12.3 |
| DHSSPS | 9.7 | 7.8 | 10.2 | 11.1 | 10.1 | 7.8 | -29.1 | 7.3 | 7.3 |
| DOE | 11.2 | 10.3 | 10.1 | 11.3 | 9.8 | 9.0 | -8.5 | 8.4 | 7.8 |
| DRD | 10.9 | 10.1 | 8.3 | 9.7 | 9.5 | 8.8 | -7.9 | 8.2 | 8.2 |
| DSD | 18.6 | 18.1 | 17.7 | 18.7 | 16.3 | 15.0 | -9.0 | 13.9 | 13.0 |
| OFMDFM | 9.8 | 8.6 | 6.9 | 8.6 | 9.0 | 7.9 | -14.4 | 7.4 | 7.4 |
| Overall | 14.1 | 13.2 | 13.0 | 13.7 | 12.5 | 11.3 | -9.9 | 10.5 | 9.8 |

Note: $\quad$ Green text denotes target met Red text denotes target not met

[^11]
### 5.5 Long-term ${ }^{21}$ Duration ${ }^{22}$

Only one of the eleven departments achieved their individual target for the duration of long-term absence (OFMDFM) and consequently the overall NICS target of 48.7 days (actual 62.0 days) was missed by $27.1 \%$.

DOE, which had an average long-term absence duration of 62.2 days and a target of 40.8 days was the furthest off target, missing by $52.5 \%$.

Table $8^{23}$

Long-term Duration

|  | Actual |  |  |  | 2007/2008 |  |  | Target |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 2003 / 2004 \\ \text { (Base Year) } \end{gathered}$ | 2004/2005 | 2005/2006 | 2006/2007 | Actual | Target | \% Difference | 2008/2009 | 2009/2010 |
| DARD | 58.7 | 62.3 | 62.6 | 60.2 | 62.3 | 47.2 | -32.0 | 43.9 | 43.9 |
| DCAL | 59.0 | 45.0 | 57.3 | 56.5 | 59.4 | 47.4 | -25.1 | 44.1 | 41.0 |
| DE | 70.0 | 59.8 | 73.0 | 62.0 | 68.8 | 56.3 | -22.1 | 56.3 | 56.3 |
| DETI | 52.0 | 51.8 | 58.1 | 48.2 | 50.4 | 41.8 | -20.5 | 38.9 | 38.9 |
| DFP | 66.4 | 69.9 | 66.5 | 65.7 | 61.3 | 53.4 | -14.7 | 49.7 | 46.2 |
| DEL | 56.2 | 62.4 | 54.4 | 54.6 | 60.1 | 45.2 | -33.0 | 42.0 | 39.1 |
| DHSSPS | 64.9 | 64.6 | 56.2 | 56.3 | 57.2 | 52.2 | -9.6 | 48.5 | 48.5 |
| DOE | 50.7 | 55.5 | 56.2 | 53.0 | 62.2 | 40.8 | -52.5 | 37.9 | 35.3 |
| DRD | 57.9 | 62.2 | 54.2 | 54.5 | 53.6 | 46.6 | -15.2 | 43.3 | 43.3 |
| DSD | 62.5 | 67.1 | 64.6 | 64.1 | 64.3 | 50.3 | -28.0 | 46.7 | 43.5 |
| OFMDFM | 69.8 | 53.0 | 70.2 | 65.9 | 54.3 | 56.1 | 3.3 | 52.2 | 52.2 |
| Overall | 60.6 | 64.2 | 62.0 | 60.5 | 62.0 | 48.7 | -27.1 | 45.3 | 42.2 |

Note: Green text denotes target met Red text denotes target not met

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### 5.6 Short-term ${ }^{24}$ Frequency

All eleven departments were ahead of target on short-term absence spells, with all eleven already achieving beyond their final target ${ }^{25}$ for 2010.

While DCAL had the highest number of short-term spells per staff year (1.14), they were third furthest ahead of their agreed absence target (1.70 spells).

DARD were $34.2 \%$ ahead of target, with the lowest number of absence spells per staff year (0.71).
Table $9^{25}$

Short-term Absence Spells

|  | Actual |  |  |  | 2007/2008 |  |  | Target ${ }^{26}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & 2003 / 2004 \\ & \text { (Base Year) } \end{aligned}$ | 2004/2005 | 2005/2006 | 2006/2007 | Actual | Target | \% Difference | 2008/2009 | 2009/2010 |
| DARD | 1.27 | 0.98 | 0.84 | 0.82 | 0.71 | 1.08 | 34.2 | 1.03 | 1.03 |
| DCAL | 1.99 | 1.53 | 1.29 | 1.18 | 1.14 | 1.70 | 32.9 | 1.62 | 1.54 |
| DE | 1.34 | 1.22 | 1.10 | 0.95 | 0.91 | 1.15 | 20.8 | 1.15 | 1.15 |
| DETI | 1.55 | 1.24 | 1.09 | 1.02 | 0.85 | 1.33 | 36.1 | 1.26 | 1.26 |
| DFP | 1.38 | 1.16 | 1.12 | 1.09 | 1.06 | 1.19 | 10.5 | 1.13 | 1.07 |
| DEL | 1.47 | 1.11 | 1.02 | 0.99 | 0.89 | 1.26 | 29.7 | 1.20 | 1.14 |
| DHSSPS | 1.49 | 1.15 | 1.16 | 1.16 | 1.01 | 1.28 | 20.9 | 1.21 | 1.21 |
| DOE | 1.61 | 1.25 | 1.10 | 1.13 | 1.06 | 1.38 | 23.4 | 1.31 | 1.25 |
| DRD | 1.15 | 0.78 | 0.77 | 0.80 | 0.79 | 0.98 | 19.1 | 0.93 | 0.93 |
| DSD | 1.45 | 1.24 | 1.14 | 1.05 | 1.00 | 1.25 | 19.4 | 1.18 | 1.12 |
| OFMDFM | 1.45 | 1.14 | 1.05 | 0.95 | 1.01 | 1.24 | 18.8 | 1.15 | 1.18 |
| Overall | 1.41 | 1.13 | 1.04 | 1.00 | 0.95 | 1.21 | 21.0 | 1.15 | 1.09 |

Note: Green text denotes target met
Red text denotes target not met

[^13]
### 5.7 Concluding Comments

Five years ago $32.8 \%$ of staff had no recorded spells of absence. This figure has increased substantially to $43.1 \%$ in 2007/2008. An increase of this magnitude suggests that there has been a cultural change towards sickness absence among NICS staff. However, it appears that this cultural change has impacted on short-term absence, but not on longterm absence.

Analysis of trend data clearly shows progress being made towards challenging but achievable Ministerial targets. However the rate of progress has not to date, been sufficient to place the NICS on the trajectory required to achieve its Ministerial targets. The reasons for the slow rate of change are plain to see - there has been little progress in reducing the frequency of long-term absence and importantly no progress at all in reducing the duration of long-term absences. The average duration of long-term absences which ended in 2007/2008 was 90 working days.

As evidenced by the strategic targets that have been set, for the frequency and duration of long-term absences, it has long been recognised that these are the key levers to reduce absenteeism. It is on those levers that attention must focus if the NICS is to achieve a substantial reduction in its high level of absence.

## Appendix 1 <br> Calculations

## Calculations

Absence levels are presented in a number of ways throughout the report and are defined as follo

| \% of Available Working Days Lost $=\frac{\text { Number of Working Days Lost }}{\text { Number of Available Working Days }} \times 100$ |
| :--- |
| Working Days Lost per Staff Year |
| Spells per Staff Year |
| = | | Number of Working Days Lost |
| :--- |
| Number of Staff Years |
| Number of Absence Spells |
| Number of Staff Years |

The "Working days lost per staff year" approach was recommended by the Cabinet Office in the review "Managing Attendance in the Public Sector (1999)" . This approach replaced 'working days lost per person' which does not always permit valid comparisons to be made between or within organisations that differ in their proportions of part-time staff and/or their levels of staff turnover. In particular, it can misrepresent the absence rate in organisations that have a high proportion of part-time staff and/or high levels of staff turnover. For the majority of people, a staff year amounted to 222 working days during 2007/2008, but clearly this depends on date of entry and/or date of leaving, and annual leave entitlement which varies by grade, length of service, and work pattern. For each individual a 'staff year' was therefore calculated taking all of these factors into account. The following simple example highlights the rationale for the methodology used by the Cabinet Office.

## Example

There are 2 members of staff $\mathbf{A}$ and $\mathbf{B}$.
A. Worked Full-time all year (hence 1 staff year), and
B. Worked Full-time for $1 / 2$ year (hence $1 / 2$ staff year)

If $\mathbf{A}$ was absent for 20 working days and $\mathbf{B}$ was absent for 10 working days, then the number of working days lost per staff year are calculated as follows:

| Total Number of working days lost | $=30$ |
| :--- | :--- | :--- |
| Total Number of Staff Years | $=1+0.5=1.5$ |
| Working Days Lost per Staff Year | $=\frac{30}{1.5}=\mathbf{2 0}$ |

According to the other approach, the number of days lost per person would be:

| Total Number of working days lost | $=30$ |
| :--- | :--- |
| Total Number of People | $=2$ |
| Working Days Lost per Staff Year | $=\frac{30}{2}=\mathbf{1 5}$ |

which overlooks the fact that one of the staff was only employed for six months.

## Appendix 1

## Scaling Absences Lasting More than 6 Months

The Cabinet Office issued revised guidance for the collection, analysis and reporting of sickness absence data during 2006/2007. This included recommending that a scaling adjustment be applied to absences lasting for more than 6 months to ensure that longer-term absences are not over estimated.

Taking the example of a full time employee who was absent for the entire 2007/2008 financial year. Each full time employee can have a maximum of 222 working days. Where a full time employee is absent for the whole year, and unable to take their leave, then they are actually absent for 247 working days. In order to make sure that longer-term absences are not over-estimated, a scaling adjustment was applied which recalculated the total working days lost to 222.

## Appendix 2 <br> Tables Relating to Chapter 1

## Tables relating to Chapter 1

Table 1: Distribution of Working Days Lost

| Cumulative Number of | \% of Staff |
| :--- | :---: |
| Working Days Lost | 43.1 |
| 0 | 28.9 |
| $1-5$ | 9.1 |
| $6-10$ | 3.5 |
| $11-15$ | 2.2 |
| $16-20$ | 13.1 |

Table 2: Absence Levels by Length of Service

| Length of Service | Days Lost per Staff Year |
| :--- | :---: |
| Less than 6 months | 5.5 |
| 6 months to less than 1 year | 7.4 |
| 1 to less than 2 years | 13.5 |
| 2 to less than 3 years | 12.4 |
| 3 to less than 4 years | 11.0 |
| 4 to less than 5 years | 15.1 |
| 5 years or more | 13.3 |
| Overall | $\mathbf{1 2 . 9}$ |

Table 3: Absence Levels by Occupational Grouping
Occupational Groups with more than 200 staff

| Occupational Group | Days Lost per Staff Year |
| :--- | :---: |
| Support Grade Staff | 17.9 |
| Typists | 14.8 |
| General Service | 14.7 |
| Drawing Officers | 11.4 |
| Driving Examiners | 11.0 |
| Planning | 7.6 |
| Scientific Officers | 7.3 |
| Civil Eng (inc Assistants) | 7.1 |
| Computing | 7.0 |
| Agricultural Inspectors | 6.3 |
| Statisticians | 6.2 |
| Casual | 5.8 |

Table 4: Certification by Department

| Department | No. of Days Lost per Staff Year |  | \% of Available Working Days Lost |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Self-Certified | Certified | Total | Self-Certified | Certified | Total |
| DSD | 2.4 | 14.5 | 16.9 | 1.1 | 6.6 | 7.6 |
| DEL | 2.6 | 11.2 | 13.7 | 1.2 | 5.1 | 6.2 |
| DE | 2.2 | 9.6 | 11.8 | 1.0 | 4.4 | 5.4 |
| DFP | 2.4 | 9.1 | 11.5 | 1.1 | 4.1 | 5.2 |
| DCAL | 2.6 | 8.8 | 11.4 | 1.2 | 4.0 | 5.2 |
| DOE | 2.2 | 8.8 | 11.0 | 1.0 | 4.0 | 5.0 |
| DARD | 1.5 | 9.4 | 10.9 | 0.7 | 4.3 | 5.0 |
| DHSSPS | 2.2 | 8.0 | 10.2 | 1.0 | 3.7 | 4.7 |
| OFMDFM | 1.9 | 7.7 | 9.7 | 0.9 | 3.5 | 4.4 |
| DRD | 1.6 | 7.4 | 9.0 | 0.7 | 3.4 | 4.1 |
| DETI | 1.9 | 5.5 | 7.4 | 0.9 | 2.5 | 3.4 |
| Overall | $\mathbf{2 . 2}$ | $\mathbf{1 0 . 7}$ | $\mathbf{1 2 . 9}$ | $\mathbf{1 . 0}$ | $\mathbf{4 . 9}$ | 5.8 |

Table 5: Certification by Grade

| Grade Level | No. of Days Lost per Staff Year |  |  | \% of Available Working Days Lost |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Self-Certified | Certified | Total | Self-Certified | Certified | Total |
| G5+ | 0.8 | 2.3 | 3.1 | 0.3 | 1.1 | 1.4 |
| G6 | 0.6 | 3.9 | 4.5 | 0.3 | 1.8 | 2.1 |
| G7 | 1.1 | 5.4 | 6.5 | 0.5 | 2.5 | 3.0 |
| DP | 1.4 | 5.9 | 7.3 | 0.7 | 2.7 | 3.4 |
| SO | 1.7 | 7.1 | 8.8 | 0.8 | 3.2 | 4.0 |
| EOI | 2.0 | 8.3 | 10.2 | 0.9 | 3.8 | 4.7 |
| EOII | 2.3 | 11.9 | 14.3 | 1.1 | 5.4 | 6.5 |
| AO | 2.7 | 14.7 | 17.4 | 1.2 | 6.6 | 7.9 |
| AA | 2.7 | 13.1 | 15.8 | 1.2 | 5.9 | 7.1 |
| Overall | $\mathbf{2 . 2}$ | $\mathbf{1 0 . 7}$ | $\mathbf{1 2 . 9}$ | $\mathbf{1 . 0}$ | $\mathbf{4 . 9}$ | $\mathbf{5 . 8}$ |

Table 6: Certification by Gender

| Gender | No. of Days Lost per Staff Year |  |  | \% of Available Working Days Lost |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Self-Certified | Certified | Total | Self-Certified | Certified | Total |
| Male | 2.0 | 7.2 | 9.2 | 0.9 | 3.3 | 4.2 |
| Female | 2.4 | 14.1 | 16.5 | 1.1 | 6.4 | 7.5 |
| Overall | $\mathbf{2 . 2}$ | 10.7 | $\mathbf{1 2 . 9}$ | $\mathbf{1 . 0}$ | $\mathbf{4 . 9}$ | $\mathbf{5 . 8}$ |

Table 7: Certification by Age Group

| Age Group | No. of Days Lost per Staff Year |  | \% of Available Working Days Lost |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Self-Certified | Certified | Total | Self-Certified | Certified | Total |
| $16-24$ | 3.2 | 9.4 | 12.6 | 1.4 | 4.2 | 5.7 |
| $25-34$ | 2.8 | 11.1 | 13.9 | 1.2 | 5.0 | 6.2 |
| $35-44$ | 1.9 | 10.3 | 12.2 | 0.9 | 4.7 | 5.6 |
| $45-54$ | 1.7 | 10.2 | 11.9 | 0.8 | 4.7 | 5.4 |
| $55+$ | 1.8 | 13.1 | 14.9 | 0.8 | 6.0 | 6.8 |
| Overall | $\mathbf{2 . 2}$ | $\mathbf{1 0 . 7}$ | $\mathbf{1 2 . 9}$ | $\mathbf{1 . 0}$ | $\mathbf{4 . 9}$ | $\mathbf{5 . 8}$ |

Table 8: \% of Available Working Days Lost by Department

| Department | \% of Available Working Days Lost |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| DSD | 8.6 | 8.8 | 8.8 | 8.1 | 8.4 | 7.6 |
| DEL | 8.4 | 8.0 | 6.7 | 6.2 | 6.6 | 6.2 |
| DE | 5.7 | 5.2 | 5.8 | 5.8 | 5.5 | 5.4 |
| DFP | 6.2 | 6.4 | 6.2 | 5.8 | 5.6 | 5.2 |
| DCAL | 6.3 | 6.8 | 5.0 | 4.6 | 4.8 | 5.2 |
| DOE | 6.5 | 6.0 | 5.4 | 5.0 | 5.2 | 5.0 |
| DARD | 6.1 | 5.5 | 5.2 | 5.0 | 5.0 | 5.0 |
| DHSSPS | 6.0 | 5.5 | 4.3 | 4.8 | 5.1 | 4.7 |
| OFMDFM | 5.5 | 5.7 | 3.9 | 3.8 | 4.8 | 4.4 |
| DRD | 4.9 | 5.4 | 4.7 | 3.7 | 4.2 | 4.1 |
| DETI | 5.7 | 5.3 | 4.5 | 4.8 | 4.5 | 3.4 |
| Overall | $\mathbf{7 . 0}$ | $\mathbf{6 . 9}$ | 6.5 | 6.0 | 6.2 | 5.8 |

Table 9: \% of Available Working Days Lost by Grade

| Grade Level | \% of Available Working Days Lost |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| G5+ | 2.8 | 1.2 | 2.1 | 1.8 | 1.8 | 1.4 |
| G6 | 2.8 | 2.8 | 2.7 | 2.6 | 2.1 | 2.1 |
| G7 | 3.6 | 3.0 | 3.2 | 3.0 | 3.0 | 3.0 |
| DP | 3.7 | 3.6 | 3.8 | 3.7 | 3.6 | 3.4 |
| SO | 4.7 | 4.7 | 4.0 | 3.9 | 4.0 | 4.0 |
| EOI | 5.4 | 5.5 | 5.3 | 4.5 | 4.6 | 4.7 |
| EOII | 7.6 | 7.7 | 7.3 | 6.9 | 6.9 | 6.5 |
| AO | 9.7 | 9.8 | 8.6 | 7.9 | 8.5 | 7.9 |
| AA | 7.3 | 7.0 | 7.3 | 7.0 | 7.9 | 7.1 |
| Overall | $\mathbf{7 . 0}$ | $\mathbf{6 . 9}$ | $\mathbf{6 . 5}$ | $\mathbf{6 . 0}$ | 6.2 | $\mathbf{5 . 8}$ |

Table 10: \% of Available Working Days Lost by Gender

|  | \% of Available Working Days Lost |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Gender | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| Male | 4.9 | 4.9 | 4.7 | 4.1 | 4.4 | 4.2 |
| Female | 9.0 | 8.9 | 8.2 | 7.8 | 8.0 | 7.5 |
| Overall | $\mathbf{7 . 0}$ | 6.9 | 6.5 | 6.0 | 6.2 | 5.8 |

Table 11: \% of Available Working Days Lost by Age Group

| Age Group | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 6.1 | 6.3 | 6.1 | 5.8 | 6.3 | 5.7 |
| $\mathbf{2 5 - 3 4}$ | 7.6 | 7.2 | 6.7 | 6.1 | 6.7 | 6.2 |
| $35-44$ | 7.2 | 7.3 | 6.6 | 5.9 | 5.8 | 5.6 |
| $45-54$ | 6.4 | 6.5 | 6.0 | 5.6 | 5.8 | 5.4 |
| $55+$ | 7.3 | 6.9 | 6.8 | 7.0 | 6.9 | 6.8 |
| Overall | $\mathbf{7 . 0}$ | $\mathbf{6 . 9}$ | $\mathbf{6 . 5}$ | $\mathbf{6 . 0}$ | $\mathbf{6 . 2}$ | 5.8 |

Note: Green text denotes a reduction from the previous financial year
Red text denotes an increase from the previous financial year

Table 12: Working Days Lost by Department for Female Staff at AO Grade

| Department | No. of Days Lost per Staff Year |
| :--- | :---: |
| OFMDFM | 27.1 |
| DSD | 23.8 |
| DCAL | 22.8 |
| DE | 20.5 |
| DOE | 18.9 |
| DEL | 18.7 |
| DFP | 17.9 |
| DARD | 17.6 |
| DHSSPS | 16.7 |
| DRD | 13.1 |
| DETI | 12.4 |
| Overall | $\mathbf{2 0 . 8}$ |

## Appendix 3 <br> Seasonal Effects on the Onset of Absence

The following tables examine seasonal effects on the onset of sickness absence during the financial year 2007/2008.
Table 1: Onset of Absence by Month during 2007/2008

| Month | \% of Spells Starting in Month |  |
| :--- | :---: | :---: |
|  | Self-Certified | Certified |
| April | 6.8 | 7.6 |
| May | 7.0 | 8.3 |
| June | 6.8 | 8.5 |
| July | 5.3 | 7.6 |
| August | 6.2 | 7.6 |
| September | 7.4 | 8.1 |
| October | 10.6 | 10.0 |
| November | 10.4 | 9.3 |
| December | 8.2 | 6.6 |
| January | 13.5 | 10.3 |
| February | 9.6 | 8.7 |
| March | 8.0 | 7.5 |

Table 2: Onset of Psychiatric/Psychological Absence by Month during 2007/2008

| Month | \% of Spells Starting in Month |
| :--- | :---: |
| April | 9.3 |
| May | 7.8 |
| June | 9.0 |
| July | 6.7 |
| August | 8.9 |
| September | 8.9 |
| October | 11.2 |
| November | 10.3 |
| December | 6.3 |
| January | 8.4 |
| February | 6.5 |
| March | 6.7 |

Table 3: Onset of Absence by Weekday during 2007/2008

| Weekday | \% of Spells Starting on Weekday |  |
| :--- | :---: | :---: |
|  | Certified |  |
| Sunday | 0.1 | 1.4 |
| Monday | 35.0 | 37.4 |
| Tuesday | 21.1 | 18.7 |
| Wednesday | 18.4 | 17.1 |
| Thursday | 16.2 | 13.9 |
| Friday | 8.9 | 10.8 |
| Saturday | 0.3 | 0.7 |

## Appendix 4 <br> Illustrative Standardised Departmental Absence Rates

## Departmental Absence Rates: Standardised to DFP Organisational Structure

The following figures show the extent to which a department's staffing profile can influence its overall absence rate. In Figures 1 and 2 below, the staffing profile of each department has been standardised to that of DFP.

Figure 1: Days Lost Per Staff Year


Figure 2: \% of Available Working Days Lost


## Appendix 5 <br> Tables Relating to Chapter 2

## Tables relating to Chapter 2

Table 1: Average Duration and Number of Spells by Certification Across Grades

|  | Self-Certified Absences |  | Certified Absences |  | Total |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of Spells per <br> Staff Year | Average Duration <br> (Working Days) | No. of Spells per <br> Staff Year | Average Duration <br> (Working Days) | No. of Spells per <br> Staff Year | Average Duration <br> (Working Days) |
| G5+ | 0.3 | 2.2 | 0.1 | 24.7 | 0.4 | 6.9 |
| G6 | 0.3 | 2.4 | 0.1 | 27.0 | 0.4 | 10.9 |
| G7 | 0.5 | 2.3 | 0.2 | 28.1 | 0.7 | 9.6 |
| DP | 0.6 | 2.5 | 0.2 | 29.9 | 0.8 | 9.6 |
| SO | 0.6 | 2.7 | 0.2 | 29.3 | 0.9 | 10.0 |
| EOI | 0.7 | 2.9 | 0.3 | 31.7 | 0.9 | 10.8 |
| EOII | 0.8 | 3.0 | 0.3 | 35.9 | 1.1 | 13.0 |
| AO | 0.9 | 3.0 | 0.5 | 32.3 | 1.4 | 12.7 |
| AA | 1.0 | 2.7 | 0.4 | 29.4 | 1.4 | 11.1 |
| Overall | $\mathbf{0 . 8}$ | $\mathbf{2 . 9}$ | $\mathbf{0 . 3}$ | $\mathbf{3 1 . 9}$ | $\mathbf{1 . 1}$ | $\mathbf{1 1 . 7}$ |

Table 2: Average Duration and Number of Spells by Certification Across Genders

|  | Self-Certified Absences |  | Certified Absences |  | Total |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of Spells per <br> Staff Year | Average Duration <br> (Working Days) | No. of Spells per <br> Staff Year | Average Duration <br> (Working Days) | No. of Spells per <br> Staff Year | Average Duration <br> (Working Days) |
| Male | 0.7 | 2.9 | 0.2 | 31.8 | 0.9 | 10.1 |
| Female | 0.8 | 2.8 | 0.4 | 32.0 | 1.3 | 12.9 |
| Overall | $\mathbf{0 . 8}$ | $\mathbf{2 . 9}$ | $\mathbf{0 . 3}$ | $\mathbf{3 1 . 9}$ | $\mathbf{1 . 1}$ | $\mathbf{1 1 . 7}$ |

Table 3: Average Duration and Number of Spells by Certification Across Age Groups

| Age Group | Self-Certified Absences |  | Certified Absences |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | No. of Spells per Staff Year | Average Duration (Working Days) | No. of Spells per Staff Year | Average Duration (Working Days) | No. of Spells per Staff Year | Average Duration (Working Days) |
| 16-24 | 1.2 | 2.7 | 0.3 | 27.9 | 1.5 | 8.3 |
| 25-34 | 0.9 | 2.9 | 0.4 | 30.1 | 1.3 | 10.5 |
| 35-44 | 0.7 | 2.8 | 0.3 | 31.4 | 1.0 | 11.9 |
| 45-54 | 0.6 | 2.8 | 0.3 | 33.3 | 0.9 | 13.2 |
| 55+ | 0.6 | 3.1 | 0.3 | 37.8 | 0.9 | 16.1 |
| Overall | 0.8 | 2.9 | 0.3 | 31.9 | 1.1 | 11.7 |

Appendix 5
Table 4: Number of Absence Spells - \% of Staff 2002/2003-2007/2008

| Number of <br> Absence Spells | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 32.8 | 34.5 | 38.5 | 41.0 | 40.7 | 43.1 |
| 1 | 28.2 | 28.7 | 32.2 | 31.7 | 32.7 | 32.8 |
| 2 | 19.3 | 19.2 | 17.9 | 17.0 | 17.3 | 15.7 |
| 3 | 10.8 | 10.1 | 6.9 | 6.3 | 6.0 | 5.4 |
| 4 | 4.6 | 4.2 | 2.6 | 2.3 | 1.9 | 1.6 |
| 5 | 2.2 | 1.7 | 1.0 | 0.8 | 0.7 | 0.7 |
| $6+$ | 2.0 | 1.6 | 1.0 | 0.8 | 0.7 | 0.6 |

Table 5: Duration of Absence Spells - \% of Spells 2002/2003-2007/2008

| Duration of | \% of Spells |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Absence Spells |  |  |  |  |  |  |
| (Working Days) | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| 1-2 | 46.3 | 42.3 | 40.9 | 39.2 | 37.1 | 37.2 |
| 3-5 | 31.8 | 33.8 | 33.3 | 33.8 | 34.7 | 35.7 |
| 6-10 | 6.6 | 7.2 | 7.4 | 7.7 | 7.4 | 7.1 |
| 11-20 | 5.7 | 6.2 | 6.6 | 6.9 | 7.1 | 6.9 |
| More than 20 | 9.5 | 10.5 | 11.9 | 12.5 | 13.5 | 13.1 |

Table 6: Average Duration of Short-term Absence Spells - Days 2002/2003-2007/2008

|  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Department | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ |
| $\mathbf{2 0 0 7 / 2 0 0 8}$ |  |  |  |  |  |  |
| DARD | 3.6 | 3.8 | 3.8 | 4.0 | 4.3 | 4.3 |
| DCAL | 3.8 | 3.9 | 4.0 | 3.8 | 3.8 | 3.8 |
| DE | 3.5 | 3.4 | 3.4 | 3.5 | 3.8 | 3.8 |
| DETI | 3.5 | 3.6 | 3.7 | 3.8 | 4.2 | 4.0 |
| DFP | 3.5 | 3.6 | 3.7 | 3.7 | 3.8 | 3.9 |
| DEL | 3.9 | 4.1 | 4.4 | 4.5 | 4.4 | 4.4 |
| DHSSPS | 3.2 | 3.3 | 3.2 | 3.6 | 3.7 | 3.6 |
| DOE | 3.7 | 4.0 | 4.2 | 4.1 | 4.1 | 3.8 |
| DRD | 3.6 | 4.1 | 4.4 | 4.4 | 4.4 | 4.3 |
| DSD | 3.8 | 4.1 | 4.1 | 4.2 | 4.4 | 4.3 |
| OFMDFM | 3.4 | 3.4 | 3.2 | 3.4 | 4.0 | 4.0 |
| Overall | 3.7 | 3.9 | 4.0 | 4.1 | 4.2 | 4.1 |

Note: Green text denotes a reduction from the previous financial year
Red text denotes an increase from the previous financial year

## Appendix 6 <br> Tables Relating to Chapter 3

## Tables relating to Chapter 3

Table 1: Certification by Reason

|  | \% of Available Working Days Lost |  |  |
| :--- | :---: | :---: | :---: |
| Reason | Self- <br> Certifed | Certified | Total |
| Non-specific/Other | 0.1 | 0.5 | 0.5 |
| Medical Tests \& Observation | 0.0 | 0.2 | 0.3 |
| Injury/Accident/Assault | 0.1 | 0.6 | 0.7 |
| Viral/Bacterial Infections | 0.4 | 0.2 | 0.6 |
| Psychiatric/Psychological | 0.0 | 1.8 | 1.8 |
| Pregnancy Related/Postnatal | 0.0 | 0.6 | 0.6 |
| Nervous System, Eyes, Ears | 0.0 | 0.1 | 0.2 |
| Digestive, Endocrine, Renal | 0.2 | 0.2 | 0.4 |
| Respiratory | 0.1 | 0.1 | 0.2 |
| Blood \& Cardiovascular | 0.0 | 0.2 | 0.2 |
| Musculoskeletal | 0.0 | 0.3 | 0.3 |
| Overall | $\mathbf{1 . 0}$ | $\mathbf{4 . 9}$ | $\mathbf{5 . 8}$ |

Table 2: \% of Absence Spells by Reason

|  | \% of Spells |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Reason | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| Non-specific/Other | 6.6 | 7.9 | 6.9 | 8.1 | 8.1 | 7.8 |
| Medical Tests \& Observation | 13.3 | 13.4 | 6.8 | 3.4 | 4.0 | 3.8 |
| Injury/Accident/Assault | 6.0 | 6.1 | 7.8 | 8.2 | 8.4 | 8.4 |
| Viral/Bacterial Infections | 30.8 | 31.5 | 31.7 | 29.8 | 30.6 | 30.7 |
| Psychiatric/Psychological | 6.7 | 7.4 | 8.2 | 8.9 | 9.1 | 9.2 |
| Pregnancy Related/Postnatal | 3.5 | 3.5 | 4.9 | 5.8 | 5.8 | 6.1 |
| Nervous System, Eyes, Ears | 4.8 | 4.5 | 4.7 | 4.8 | 4.6 | 4.3 |
| Digestive, Endocrine, Renal | 18.2 | 15.3 | 17.2 | 18.1 | 16.7 | 17.6 |
| Respiratory | 4.9 | 5.0 | 5.4 | 5.7 | 5.5 | 5.4 |
| Blood \& Cardiovascular | 1.4 | 1.5 | 1.9 | 2.5 | 2.4 | 2.1 |
| Musculoskeletal | 3.9 | 4.0 | 4.5 | 4.7 | 4.7 | 4.5 |

Table 3: \% of Working Days Lost by Reason

|  | \% of Working Days Lost |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | 2006/2007 | 2007/2008 |
| Reason | 7.7 | 8.6 | 7.6 | 9.2 | 8.8 | 9.2 |
| Non-specific/Other | 12.8 | 13.6 | 8.0 | 3.8 | 4.0 | 4.4 |
| Medical Tests \& Observation | 8.7 | 8.7 | 11.0 | 11.0 | 12.0 | 12.0 |
| Injury/Accident/Assault | 12.5 | 12.4 | 11.3 | 10.4 | 11.0 | 10.1 |
| Viral/Bacterial Infections | 26.1 | 26.4 | 28.4 | 29.1 | 29.2 | 30.7 |
| Psychiatric/Psychological | 10.4 | 9.1 | 9.9 | 11.0 | 10.9 | 10.5 |
| Pregnancy Related/Postnatal | 2.9 | 2.4 | 2.8 | 3.2 | 3.2 | 2.9 |
| Nervous System, Eyes, Ears | 7.3 | 6.7 | 7.9 | 8.1 | 7.6 | 7.1 |
| Digestive, Endocrine, Renal | 3.5 | 3.3 | 3.2 | 3.3 | 3.2 | 3.0 |
| Respiratory | 2.9 | 3.3 | 3.6 | 4.4 | 3.9 | 4.0 |
| Blood \& Cardiovascular | 5.3 | 5.6 | 6.4 | 6.6 | 6.2 | 5.9 |

Note: Green text denotes a reduction from the previous financial year
Red text denotes an increase from the previous financial year

## Appendix 7 <br> Tables Relating to Chapter 4

## Tables relating to Chapter 4

## Table 1: Long-term Absence by Grade

|  | Long-term Absences |  |  |
| :--- | :---: | :---: | :---: |
|  | No. of Spells per <br> 100 Staff Years | Average Duration <br> (Working Days) | \%orking Days Lost <br> Attributable to <br> Long-term Absence |
| G5+ | 2.7 | 59.1 | 51.7 |
| G6 | 6.1 | 52.1 | 70.3 |
| G7 | 7.6 | 56.7 | 66.6 |
| DP | 8.2 | 58.0 | 64.7 |
| SO | 9.4 | 61.3 | 65.1 |
| EOI | 10.8 | 63.8 | 67.2 |
| EOII | 15.9 | 64.6 | 72.0 |
| AO | 20.5 | 60.5 | 71.2 |
| AA | 16.6 | 64.7 | 67.9 |
| Overall | $\mathbf{1 4 . 4}$ | $\mathbf{6 2 . 0}$ | $\mathbf{6 9 . 4}$ |

Table 2: Long-term Absence by Gender

|  | Long-term Absences |  |  |
| :--- | :---: | :---: | :---: |
|  |  |  | $\begin{array}{c}\text { \% of the Total } \\ \text { Working Days Lost } \\ \text { Attributable to } \\ \text { Gender }\end{array}$ |
|  |  |  |  |
|  |  |  |  |\(\left.\quad \begin{array}{c}Average Duration <br>

(Working Days)\end{array}\right\}\)

Table 3: Long-term Absence by Age Group

| Age Group | Long-term Absences |  |  |
| :---: | :---: | :---: | :---: |
|  | No. of Spells per 100 Staff Years | Average Duration (Working Days) | \% of the Total Working Days Lost Attributable to Long-term Absence |
| 16-24 | 12.4 | 61.9 | 60.7 |
| 25-34 | 15.9 | 57.8 | 66.0 |
| 35-44 | 14.3 | 59.9 | 69.8 |
| 45-54 | 13.3 | 64.2 | 71.6 |
| 55+ | 16.2 | 71.7 | 78.0 |
| Overall | 14.4 | 62.0 | 69.4 |

Table 4: Long-term Absence by Grade 2002/2003-2007/2008

| Grade | \% of the Total Working Days Lost Attributable to Long-term Absence |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| G5+ | 81.3 | 47.8 | 62.3 | 61.9 | 66.2 | 51.7 |
| G6 | 71.9 | 72.7 | 75.8 | 72.9 | 55.8 | 70.3 |
| G7 | 69.3 | 62.7 | 68.2 | 66.2 | 60.5 | 66.6 |
| DP | 62.3 | 58.9 | 64.7 | 67.7 | 65.9 | 64.7 |
| SO | 61.3 | 64.4 | 63.5 | 65.6 | 67.1 | 65.1 |
| EOI | 60.3 | 61.2 | 67.7 | 65.3 | 63.8 | 67.2 |
| EOII | 66.3 | 68.0 | 71.4 | 72.9 | 71.1 | 72.0 |
| AO | 66.9 | 67.1 | 70.5 | 68.9 | 71.6 | 71.2 |
| AA | 56.4 | 57.3 | 64.4 | 66.1 | 69.0 | 67.9 |
| Overall | $\mathbf{6 4 . 0}$ | 64.6 | 68.5 | $\mathbf{6 8 . 4}$ | 69.3 | $\mathbf{6 9 . 4}$ |

Table 5: Long-term Absence by Gender 2002/2003-2007/2008

| Gender | \% of the Total Working Days Lost Attributable to Long-term Absence |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
|  | 59.5 | 59.3 | 64.5 | 62.7 | 65.1 | 65.7 |
| Female | 66.4 | 67.5 | 70.8 | 71.4 | 71.7 | 71.6 |
| Overall | $\mathbf{6 4 . 0}$ | 64.6 | 68.5 | 68.4 | 69.3 | 69.4 |

Table 6: Long-term Absence by Age Group 2002/2003-2007/2008

| Age Group | \% of the Total Working Days Lost Attributable to Long-term Absence |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 0 2 / 2 0 0 3}$ | $\mathbf{2 0 0 3 / 2 0 0 4}$ | $\mathbf{2 0 0 4 / 2 0 0 5}$ | $\mathbf{2 0 0 5 / 2 0 0 6}$ | $\mathbf{2 0 0 6 / 2 0 0 7}$ | $\mathbf{2 0 0 7 / 2 0 0 8}$ |
| $\mathbf{1 6 - 2 4}$ | 47.0 | 49.9 | 55.6 | 55.4 | 58.8 | 60.7 |
| $\mathbf{2 5 - 3 4}$ | 63.4 | 62.4 | 66.0 | 64.7 | 67.1 | 66.0 |
| $\mathbf{3 5 - 4 4}$ | 66.5 | 67.2 | 71.6 | 69.9 | 70.0 | 69.8 |
| $45-54$ | 68.5 | 70.0 | 72.1 | 73.4 | 72.8 | 71.6 |
| $55+$ | 70.7 | 70.4 | 74.2 | 76.0 | 75.4 | 78.0 |
| Overall | $\mathbf{6 4 . 0}$ | 64.6 | 68.5 | 68.4 | 69.3 | $\mathbf{6 9 . 4}$ |

Note: Green text denotes a reduction from the previous financial year
Red text denotes an increase from the previous financial year

Appendix 7
Table 7: Spells of Psychiatric/Psychological IIInesses broken down by ICD Code

| ICD 10 Code | ICD 10 Classification | Spells | \% of Spells | Long-term Spells | \% of Longterm Spells |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Z73 | Problems related to life-management difficulty | 906 | 40.4 | 435 | 38.3 |
| F43 | Reaction to severe stress, and adjustment disorders | 551 | 24.5 | 270 | 23.8 |
| F32 | Depressive episode | 417 | 18.6 | 230 | 20.2 |
| F41 | Other anxiety disorders | 141 | 6.3 | 76 | 6.7 |
| F54 | Psychological and behavioural factors associated with disorders | 118 | 5.3 | 76 | 6.7 |
| F48 | Other neurotic disorders | 64 | 2.9 | 31 | 2.7 |
| - | Other Psychiatric/Psychological Illnesses | 48 | 2.1 | 18 | 1.6 |
|  | Total | 2,245 | 100.0 | 1,136 | 100.0 |


[^0]:    Level 7A

[^1]:    ${ }^{1}$ Please note that any information provided in this report on the cost of absence is calculated on the basis of each individual's actual salary and not average salaries.
    ${ }^{2}$ Frequency Rate is the average number of long-term absences per employee, expressed as a percentage. (No of spells of absence in the period /No of employees) $\times 100$

[^2]:    ${ }^{3}$ Please note that the data in Figure 1 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage increases or decreases on a year to year basis the user should note that the percentages shown may not match due to rounding of figures.

[^3]:    ${ }^{4}$ Please note that the data in Figure 2 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage increases or decreases on a year to year basis the user should note that the percentages shown may not match due to rounding of figures.

[^4]:    ${ }^{5}$ Please note that the data in Figure 4 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage increases or decreases on a year to year basis the user should note that the percentages shown may not match due to rounding of figures.

[^5]:    ${ }^{6}$ Please note that the data in Figures 5, 6 and 7 are displayed to 1 decimal place for presentational reasons only and if summing any of the percentages shown, the user should note that the totals may not match due to rounding of figures.

[^6]:    ${ }^{7}$ By comparing these results with the information presented on the duration of absence spells, the reader will notice that some of the absence spells which lasted five working days or less were certified.

[^7]:    ${ }^{8}$ Frequency Rate is the average number of long-term absences per employee, expressed as a percentage.
    (No of spells of absence in the period/No of employees) $\times 100$

[^8]:    ${ }^{9}$ Throughout this report, the duration of absences relates only to days lost in the 2007/2008 financial year.
    ${ }^{10}$ For the purpose of target-setting, absences are dichotomised into long-term and short-term, with long-term being defined as greater than 20 consecutive working days.

[^9]:    ${ }^{11}$ For the purpose of target-setting, absences are dichotomised into long-term and short-term, with long-term being defined as greater than 20 consecutive working days.
    ${ }^{12}$ Throughout this report, the duration of absences relates only to days lost in the 2007/2008 financial year.
    ${ }^{13}$ Frequency Rate is the average number of absences per employee, expressed as a percentage.

[^10]:    ${ }^{14}$ Please note that the data in Table 6 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage difference the user should note that the percentages shown may not match due to rounding of figures.
    ${ }^{15}$ It was agreed that once a department has reached a level of 8.5 days they are required to maintain that level.
    ${ }^{16}$ Targets are based on the number and composition of staff in each of the eleven NI Departments during 2003/2004 as, at the time of setting, this was the most recent information available.

[^11]:    ${ }^{17}$ For the purpose of target-setting, absences are dichotomised into long-term and short-term, with long-term being defined as greater than 20 consecutive working days.
    ${ }^{18}$ Frequency Rate is the average number of absences per employee, expressed as a percentage.
    ${ }^{19}$ Please note that the data in Table 7 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage difference the user should note that the percentages shown may not match due to rounding of figures.
    ${ }^{20}$ Targets are based on the number and composition of staff in each of the eleven NI Departments during 2003/2004 as, at the time of setting, this was the most recent information available.

[^12]:    ${ }^{21}$ For the purpose of target-setting, absences are dichotomised into long-term and short-term, with long-term being defined as greater than 20 consecutive working days.
    ${ }^{22}$ Throughout this report, the duration of absences relates only to days lost in the 2007/2008 financial year.
    ${ }^{23}$ Please note that the data in Table 8 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage difference the user should note that the percentages shown may not match due to rounding of figures.

[^13]:    ${ }^{24}$ For the purpose of target-setting, absences are dichotomised into long-term and short-term, with long-term being defined as greater than 20 consecutive working days.
    ${ }^{25}$ Please note that the data in Table 9 is displayed to 1 decimal place for presentational reasons only and if trying to calculate percentage difference the user should note that the percentages shown may not match due to rounding of figures.
    ${ }^{26}$ Targets are based on the number and composition of staff in each of the eleven NI Departments during 2003/2004 as, at the time of setting, this was the most recent information available.

